

November 29: I attend the bond rating meetings with JEA Board Chairman Alan Howard, Managing Director CEO Paul McElroy, CFO Melissa Dykes, and Treasurer Joe Orfano. In each of the 3 meetings, Chairman Howard closes the discussions by alerting the rating agencies to remarks made on November 28 by outgoing Board Chairman Tom Petway expressing his personal opinion that the JEA Board should consider privatizing JEA. Chairman Howard assures each rating agency the statement was not a sentiment of the entire Board, and that it has not been the first time privatization has come up for consideration.

January 31: CM Dennis calls a noticed meeting with CM Crescimbeni to discuss the possible sale of JEA. [Exhibit 1]

February 1: Jeneen Sanders (Executive Assistant to the Council President) receives an afternoon call requesting an urgent meeting with Ali Korman Shelton and Brian Hughes, i.e. meet this week. NOTE: This is a 5th week during tax season and I am not at City Hall. I have a full schedule already set for February 2 and Ms. Sanders is working to see if I can accommodate a meeting. [Exhibit 2]

February 2: At 7:28 am, Brian Hughes texts me directly asking for time on my calendar today. I respond that I may have time after a 3:00 pm meeting. [Exhibit 3]

February 2: At 9:26 am, I receive a 3-minute call from Ali Korman Shelton saying it is not necessary to meet today, she appreciates me attempting to arrange my schedule to allow a meeting and says not everyone in the Mayor's Office appreciates that Council Members hold part-time positions and have schedules unrelated to City Council business. We can meet on Monday, February 5. She says the purpose of the meeting is JEA.

February 5: At 1:00 pm, I meet with Ali Korman Shelton and Brian Hughes. Hughes says: the PFM report will be coming out in the next couple of weeks and they are trying to determine the best way to make sure that all the appropriate stakeholders get the information at the same time. Hughes laments the recently noticed meeting (CM Dennis and CM Crescimbeni) saying "I guess any of your colleagues can just call a meeting."

Hughes asks if I would be open to a joint meeting of the City Council and the JEA Board; discusses the benefits of a single meeting (including the media not having access/reporting before the City Council can receive the information); mentions if the "20 of you" (City Council and Mayor Curry) agree to move forward with next steps in the process (to issue an RFP), we could agree to do so at that meeting. I respond the only way the City Council could express such agreement is through legislation, which is a 5-week process. Mr. Hughes indicates we are not approving a sale and he didn't understand why we needed 5-weeks to approve moving forward; he did not understand why anyone would not want to know the true value of JEA. I say I would not support emergency legislation. Ali Korman Shelton and Brian Hughes then uses

the pension legislation passed early in the process as justification the City Council has passed legislation on an emergency basis (the legislation to ask the state legislature to change law to allow the sales tax to be used for pension was passed on an emergency "in and out" basis and the pension referendum language was passed on a 1-cycle emergency basis). I respond there was appropriate reasoning to approve those pieces of legislation on an emergency basis, i.e. session was starting and the Administration was working to effect an October 1, 2017 implementation, respectively.

Hughes explains the need to move forward quickly: the advisors, attorneys, and other consultants that might assist in the process of a potential sale are all being engaged by prospective buyers and leaving the City of Jacksonville with a smaller pool of experts from which to choose. He asks that I consider emergency legislation.

The meeting ends at 1:30 pm with me saying I will consider a joint meeting and emergency legislation. [Exhibits 4A and 4B]

February 7: At 3:39 pm, I receive an e-mail from Jordan Pope, JEA Manager Government Affairs, providing the draft PFM "Valuation" Report.

February 8: At 2:30 pm, I have a (previously scheduled) meeting with Ali Korman Shelton. At approximately 3:15pm, she says: "Let's talk about my favorite subject, JEA." Ms. Shelton then revisits the topic of whether or not I would be open to a joint meeting of the City Council and the JEA Board. I respond that I am not sure I fully connect to the value of having a joint meeting citing the "culture" implications of removing the JEA Board from their normal environment and processes so the City Council could hear a report the JEA Board requested. I eventually relent and say I would entertain a joint meeting, but not at my request as I did not find it necessary.

Our meeting concludes at 3:30 pm.

At 4:58 pm, I receive a text from Ali Korman Shelton asking if I am still at City Hall. NOTE: I am at a 5:00 pm meeting off site. [Exhibit 5]

At 5:15 pm, I receive a text from Ali Korman Shelton asking me to call her. [Exhibit 5]

At 6:30 pm, I call Ali Korman Shelton. She says, "Hey, sorry to bother you. Um, I should be a psychic. Paul McElroy called this afternoon and requested a joint meeting of the City Council and JEA Board. That's all I know, you should be hearing from him, just wanted to let you know as soon as I knew."

February 9: In the morning, Jeneen Sanders calls to tell me I have received a hand-delivered envelope from JEA and it was urgent that I receive the envelope and that Paul McElroy would like for me to call him. I instruct her to open envelope and describe

its contents; she reads me the letter dated the same day requesting a joint meeting of the City Council and the JEA Board. [Exhibit 6]

The same morning, I call Paul McElroy. He wants to discuss verbally his request for a joint meeting to receive a presentation of the final PFM report, which would be ready on February 14. I ask him to help me understand the importance of such a meeting. Mr. McElroy reiterates the desire for all stakeholders to receive the information at the same time, and explains the value of the City Council benefitting from questions posed by the JEA Board and the JEA Board benefitting from questions posed by the City Council. NOTE: At this time, I have not seen the letter; I have only heard it, as read aloud by Ms. Sanders.

We then began discussing the rules of procedure of how I might format the joint meeting and I ask if the JEA Board would be taking any action at the meeting. Mr. McElroy responds, "Oh, no." I respond the City Council would not be taking action either. Mr. McElroy noticeably pauses and says he thinks I should choose a form of meeting that would allow the City Council to take action at the meeting. Shocked to hear Mr. McElroy's suggestion, and on the heels of being asked by Mayor Curry's administration to consider taking action at a joint meeting, I make myself unequivocally clear to Mr. McElroy that the City Council would not be taking action at this meeting on such a significant matter when we had not yet received advice from the Council Auditor or the General Counsel. Mr. McElroy responds, "Understood."

I thank Mr. McElroy for the call and tell him I would consider his request.

For the remainder of the day, Jeneen Sanders receives calls at (approximate) hour intervals from Mr. Jordan Pope, JEA Manager Government Affairs, inquiring as to whether or not I had made my decision to call a joint meeting. One of the calls is after hours to her personal cell phone.

February 12: I issue my letter of response to Mr. McElroy respectfully declining his request for a joint meeting. [Exhibit 7]

Mayor Curry's administration contacts various Council Members seeking 7 members to call a Special Meeting of the City Council (in accordance with Council Rule 4.103. Mayor Curry's administration is unsuccessful in obtaining more than 4 Council Members agreeing to call a meeting.

Mr. Brian Hughes meets with a Council Member in the Council Members' office. The meeting is heated (described as a "yelling match"). When Mr. Hughes leaves the City Council offices, he encounters Ms. Jeneen Sanders in the 4th floor atrium walk area between City Council offices and the Mayor's Office.

At 2:59 pm, Ali Korman Shelton distributes via citywide e-mail a notice issued by Mayor Lenny Curry calling a Special Meeting of the City Council for Wednesday, February 14 at 3:00 pm. [Exhibit 8]

NOTE: Council Rule 4.103 specifically states: The Mayor, or the President, or seven or more Council Members may call a special meeting of the Council upon not less than twenty-four hours notice to every Council Member. Notice of the call of such special meeting shall be in writing, signed by the party or parties making the call and shall be served on every Council Member. The notice shall state the business to be transacted at such meeting, and no other business than that so specified shall be transacted.

February 13: In the morning, Mr. Jordan Elsbury, Mayor's Office, attempts hand delivery to Dr. Cheryl Brown, Director City Council, of a proposed agenda for the special meeting on February 14. [Exhibit 9]

With the full understanding of Council Rule 4.201, Dr. Brown refuses to accept delivery of the proposed meeting agenda.

NOTE: Council Rule 4.201 states: The President, or in his/her absence, the Vice President, or in their absence, the Rules Committee Chair, shall preside over all meetings of the Council. In the absence of the President, the Vice President and the Rules Committee Chair, at the hour fixed for any meeting, the Council Secretary, or a designee of the Council Secretary, shall call the Council to order, whereupon a temporary chair shall be elected by the Council Members present. Upon the arrival of the President or Vice President or the Rules Committee chair, the temporary chair shall relinquish the chair upon the conclusion of the business immediately before the Council.

At 9:52 am, Ali Korman Shelton distributes via citywide e-mail Mayor Curry's proposed agenda for the February 14 Special Meeting of the City Council.

At 10:13 am, Dr. Cheryl Brown responds to all: Thank you for communicating the Mayor's Agenda. The Council President will be preparing her own Agenda in accordance with the Rules of the Council of the City of Jacksonville, Rule 4.302.

NOTE: Council Rule 4.302 states: Special Meetings. The business of the Council shall be taken up at a special meeting for consideration and disposition in the following order:

1. Call to order
2. Invocation and pledge of allegiance
3. Roll call of the Council Members
4. Reading of the notice of special meeting
5. Approval of minutes of previous meetings

JEA Timeline

Prepared by Anna Lopez Brosche

March 30, 2018

Page 5 of 5

6. Consideration of business for which the meeting was called, in the general order stated in Rule 4.301.

7. Comments from the public 8. Adjournment

February 14: At 3:00 pm, the special meeting of the city council takes place, as noticed.



GARRETT L. DENNIS
Council Member
District 9
E-Mail: garrettd@coj.net

OFFICE OF THE CITY COUNCIL

117 West Duval Street
City Hall, Suite 425
Jacksonville, Florida 32202
Office (904) 630-1395
Fax (904) 630-2906
TDD (904) 630-1580

January 31, 2018
(5:00 p.m.)

Meeting Notice

Notice is hereby given that Council Member Garrett Dennis will meet with Council Member Crescimbeni on **Tuesday, February 6, 2018, at 1:00 p.m. in Conference Room A, 117 West Duval Street, Suite 425, City Hall, St. James Building**, Jacksonville, FL 32202. The purpose of the meeting is to discuss the possible sale of JEA.

All interested parties are encouraged to attend.

Please contact Sandra Lane-Smith, ECA District 9 at (904) 630-1849 for additional information.

GD:sls

cc: Council Members/Staff
Cheryl L. Brown, Director/Council Secretary
Carol Owens, Chief, Legislative Services Division
Jessica Matthews, Supervisor Legislative Services Division
Jeff Clements, Chief, Research Division
Kristi Sikes, Chief, Administrative Services Division
CITYC@COJ.NET
Electronic Notice Kiosk – 1st Floor City Hall
Public Notice System – City Council Web Page
Media Box
File Copy

January 28 - February 3, 2018

Folders

Home Send/Receive Folder View Enterprise Vault Mobile E-mail Scan Find a Contact - Address Book

New Appointment Meeting Items Today Next 7 Days Day Work Week Month Schedule View Open Calendar Calendar Groups Manage Calendars E-mail State Publish Calendar Calendar Online - Permissions State Find

January 28 - February 3, 2018

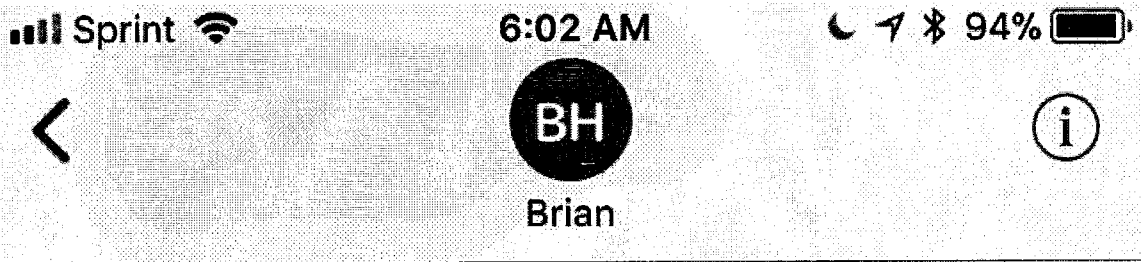
Comd 5th West Brct's Area

8 am					UNAVAILABLE Bristol, Ann	
9:00	Dunbarville Historical Society Bristol, Ann					
10:00						
11:00	Symposium QIV Grand Conference Room Amsterdam Hotel 17 West Bond Street, 56					
12 pm						
1:00						
2:00		TTC Academy Curriculum Meeting Conference Room 4 Bristol, Ann				
3:00						
4:00						
5:00	UNAVAILABLE Bristol, Ann					
6:00						
7:00						
8:00					EDDY Awards Hyatt Bristol, Ann	
9:00						
10:00						
11:00						

Total: 0 Active Links, 0 Completed tasks

Search Calendar CUI-5

Copyright © 2008 Microsoft Corporation. All rights reserved.



Fri, Feb 2, 7:28 AM

EXHIBIT 3

Could I get some time on your calendar today?

After 1030, especially afternoon is beat

Best

Good morning. I have a full day; how much time am I trying to find?

I'll take what I can get. 10mins?

Text Message

I'll take what I can get. 10mins?

iMessage

I will text when my 3:00 ends to see if logistics and timing allow a meeting before my next



iMessage



[illegible]

Brosche, Anna

Subject: Meeting with CP Brosche with Ali and Brian
Location: CP Brosche's office

Start: Mon 2/5/2018 1:00 PM
End: Mon 2/5/2018 1:30 PM
Show Time As: Tentative

Recurrence: (none)

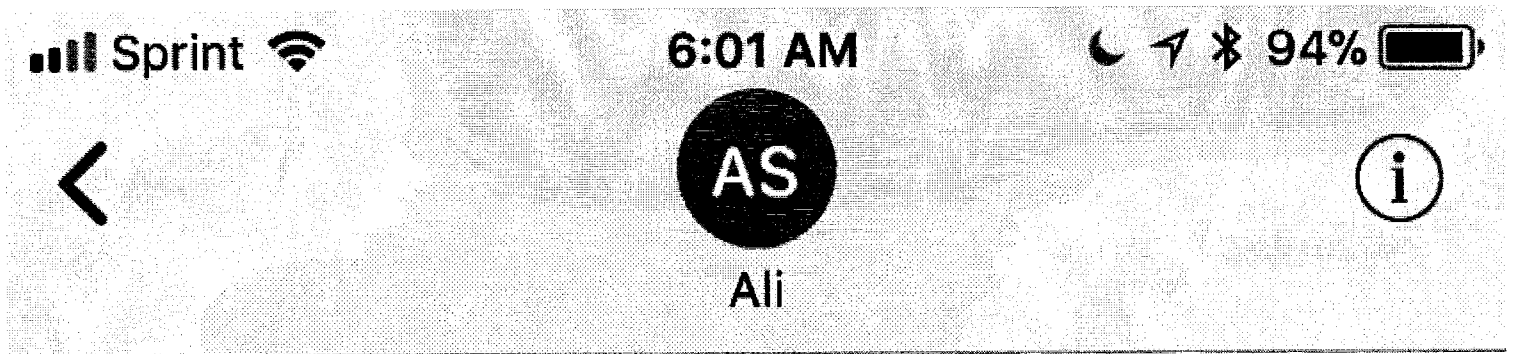
Meeting Status: Not yet responded

Organizer: Korman Shelton, Allison

Jeneen,

Per our discussion on Friday and if you already sent the invite (it was not on my calendar and I know you said you were sending it), please disregard.

EXHIBIT 5



Thu, Feb 8, 4:58 PM

Are you still here

Can you give me a shout when
you have a second please

5:15 PM

21 West Church Street
Jacksonville, Florida 32202-3139

February 9, 2018



The Honorable Anna Lopez Brosche
President, Office of the City Council
117 West Duval Street, Suite 425
Jacksonville, FL 32202

ELECTRIC

Dear Council President Lopez Brosche:

WATER

SEWER

Public Financial Management, Inc. – the consulting firm contracted by JEA to conduct evaluation and privatization research on behalf of the JEA Board – has informed us that it will conclude its work by the morning of Wednesday, February 14, 2018. In order to ensure that City Council, Mayor Curry's Administration, JEA Board Members and senior leadership, as well as media and the people of this community all share in the final draft together, JEA would respectfully request you convene a Special City Council Meeting on that day, February 14, in the afternoon.

This meeting would facilitate a brief introduction by Board Chair Alan Howard followed by a presentation of an Executive Summary by the lead JEA Consultant, and then the distribution of the report in its complete and final version. Additional actions or inquiry after that would of course be at the discretion of City Council, and JEA stands ready to be of assistance to you and your colleagues.

The goal of JEA leadership is to ensure the most expeditious distribution to all of Jacksonville's stakeholders. We always appreciate the opportunity to serve the customers of JEA, and stand ready to work with policymakers to ensure continued success.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul", written over a horizontal line.

Paul McElroy
Managing Director/CEO

Cc:
Alan Howard, JEA Board Chair

Mr. Paul McElroy
February 12, 2018
Page 2 of 2

As stated in the draft report released last week, "A privatization of the JEA enterprise would likely represent the largest and most complex municipal privatization in the United States." The draft report also outlines a sale process containing six phases, the first of which is reaching consensus regarding a commitment to the sale process and the fourth of which is to seek indications of interest from potential buyers. It is not prudent to put my colleagues in a position to take action to jump to the fourth phase before we have all of the facts and information at our disposal to ensure we agree on phase one.

With all due respect, I am declining the opportunity to hold a Special City Council Meeting on February 14, 2018. This potential transaction would have a significant impact on the Northeast Florida region and the City Council will be deliberate and transparent in its due diligence. To the extent any of my colleagues are interested in participating in the presentation to the JEA Board, I trust you will advise us of the date this will take place. I also extend my thanks to you for your offer of access to you, your leadership team, the JEA Board and the consultant at any point and as often as necessary in our deliberations.

Sincerely,



Anna Lopez Brosche

cc: Honorable Council Members



EXHIBIT 8

OFFICE OF THE MAYOR
117 West Duval Street, Suite 400
Jacksonville, Florida 32202
February 12, 2018
(3:00 p.m.)

NOTICE OF SPECIAL MEETING OF THE COUNCIL

TO: Honorable Members of City Council
JEA Board

FROM: The Honorable Mayor Lenny Curry

RE: Special Meeting of the City Council and JEA; JEA Presentation of Public Finance Management, Inc.
Final Evaluation Report

In accordance with the provisions of Council Rule 4.103 the Mayor of the City of Jacksonville hereby calls a **Special Meeting of the City Council and the JEA to be held Wednesday, February 14, 2018, at 3:00 p.m., in the Council Chambers, 1st Floor City Hall St. James Building.**

The purpose of the meeting is to, at the request of JEA CEO Paul McElroy, introduce and facilitate the JEA's presentation of its final evaluation report prepared by Public Finance Management, Inc., to distribute the final report in its final version, and to entertain any inquiry, comments or questions related to same.

Please mark your calendars accordingly. All interested parties are invited to attend.

xc: Honorable Anna Lopez Brosche Honorable Scott Wilson Honorable Sam Newby Honorable Thomas Hazouri Honorable Reginald Brown Honorable Joyce Morgan Honorable Al Ferraro Honorable Matt Schellenberg Honorable Greg Anderson Honorable Danny Becton	Honorable Aaron Bowman Honorable Doyle Carter Honorable John Crescimbeni Honorable Garrett Dennis Honorable Katrina Brown Honorable Reginald Gaffney Honorable Lori Boyer Honorable Jim Love Honorable William Gulliford
---	--

JEA Board Members
JEA CEO, Paul McElroy

Cheryl L. Brown, Director/Council Secretary
Jason Gabriel, OGC
Margaret Sidman, OGC

Kyle Billy, Council Auditor
CityC@coj.net – Web posting



EXHIBIT 9

OFFICE OF THE MAYOR
117 West Duval Street, Suite 400
Jacksonville, Florida 32202
February 14, 2018
(3:00 p.m.)

SPECIAL MEETING OF THE COUNCIL AGENDA

Special Meeting of the City Council and JEA; JEA Presentation of Public Finance Management, Inc. Final Evaluation Report

Pursuant to Council Rule 4.302 the agenda shall be as follows:

1. Call to order
2. Invocation & Pledge of Allegiance
3. Roll call of the Council Members
4. Reading of the Notice of Special Meeting:

The purpose of the meeting is to, at the request of JEA CEO Paul McElroy, introduce and facilitate the JEA's presentation of its final evaluation report prepared by Public Finance Management, Inc., to distribute the final report in its final version, and to entertain any inquiry, comments or questions related to same.

5. Consideration of business for which the meeting was called:
 - a. Introduction by JEA Board Chair Alan Howard
 - b. Multimedia presentation of the executive summary of the final report by Public Finance Management, Inc.
 - c. Distribution of final report
 - d. Question & answer
6. Comments from the public
7. Adjournment