

McKinsey&Company

Jacksonville Electric Authority

21 West Church Street
Jacksonville, Florida 32202-3139

Invoice #: DCG- JAX001-5784

June 26, 2019

Payable upon receipt

Professional fees for the support for the support of the
Strategic Planning effort \$ 310,000.00

Please wire transfer payment to:

McKinsey & Company, Inc.

Citibank N.A.

Bank Account Number: 119.071(5)

Bank ABA Routing Number: 021000089

If remitting by check please send check to:

McKinsey & Company, Inc.

P.O. Box 7247-7255

Philadelphia, PA 19170-7255

Federal Tax ID#: 56-2405213

Please reference the invoice number and invoice date on your remittance advice.

Terms: Payable upon receipt. 1% per month interest will be charged on balances outstanding 30 days after the invoice date.

For advice or questions on remittances, please contact Anton Derkach at 713-751-4158 (anton_derkach@mckinsey.com).

June 26, 2019

CONFIDENTIAL

To: Julio Romero Agüero, Chief Innovation and Transformation Officer, JEA

Dear Julio,

Enclosed, please find Invoice No. DCG-JAX001-5784 in the amount of \$310,000 for the support of the Strategic Planning effort. Specifically, we have finalized the deliverables for the current scope of work, in particular:

1. Supported preparation and **presentation of Status Quo 2 scenario (Traditional Utility response) for the Board** (June 25th, 2019).

Sincerely,



Anton Derkach