

September 30, 2019

CONFIDENTIAL

Enclosed, per Statement of Work, please find Invoice No. USG-2858DE-5951 for September 2019 in the amount of \$100,000.00 (professional fees of McKinsey and Company with regard to support to develop Strategic Plan for JEA).

Sincerely,

A handwritten signature in blue ink, appearing to read 'Anton Derkach', with a long horizontal stroke extending to the right.

Anton Derkach

Pillsbury Winthrop Shaw Pittman LLP
31 West 52nd Street | New York, NY 10019-6131

Invoice #: USG-2858DE-5951

September 30, 2019

Payable upon receipt

Professional fees for the support to develop Strategic
Plan for JEA – September 2019 \$ 100,000.00

Please wire transfer payment to:

McKinsey & Company, Inc.

Citibank N.A.

Bank Account Number: 19.071(5)(b)

Bank ABA Routing Number: 021000089

If remitting by check please send check to:

McKinsey & Company, Inc.

P.O. Box 7247-7255

Philadelphia, PA 19170-7255

Federal Tax ID#: 56-2405213

Please reference the invoice number and invoice date on your remittance advice.

Terms: Payable upon receipt. 1% per month interest will be charged on balances outstanding 90 days after the invoice date.

For advice or questions on remittances, please contact Anton Derkach at 713-751-4158 (anton_derkach@mckinsey.com).