
From: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Sent: Wednesday, December 19, 2018 9:12 AM
To: 'Sarah Brody'; Aaron Bielenberg
Cc: Schlossman, Scott N. - Financial Analyst Sr. Planning & Rates; Davis, Eric M. - Financial Analyst Senior Financial Planning & Rates; Jesse Noffsinger
Subject: RE: Re: Fwd: Following up on our discussion last week
Attachments: JEA 2018 Ten Year Site Plan.pdf

Sarah,

Here's information for your first bullet.

JEA uses National Oceanic and Atmospheric Administration (NOAA) Weather Station - Jacksonville International Airport for the weather parameters, Moody's Analytics (Moody) economic parameters for Duval County, JEA's Data Warehouse. JEA's Fiscal Year 2018 baseline forecast uses 10-years of historical data (2008 to 2017) which captured the pre-2008/09 economic downturn, the 2008/09 economic downturn and the post-recession recovery. Using the shorter periods also allows JEA to capture the more recent trends in customer behavior, energy efficiency and conservation, where these trends are captured in the actual data and used to forecast projections.

The customer energy forecast was developed using multiple regression analysis of weather normalized historical energy by sector (Residential, Commercial and Industrial) using multiple factors such as total population, median household income, total housing starts from Moody's analytics, JEA's total customer accounts and electric rates by sector, commercial inventory square footage, total commercial employment, gross product, proprietors' profit and total retail sales product for existing industrial accounts and estimated energy for new industrial customers.

For more details see Section 2 of the attachment.

Thanks.

From: Sarah Brody <Sarah_Brody@mckinsey.com>
Sent: Tuesday, December 18, 2018 11:26 AM
To: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>; Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Schlossman, Scott N. - Financial Analyst Sr. Planning & Rates <schlsn@jea.com>; Davis, Eric M. - Financial Analyst Senior Financial Planning & Rates <daviem@jea.com>; Jesse Noffsinger <jesse_noffsinger@mckinsey.com>
Subject: Re: Fwd: Following up on our discussion last week

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Victor and team,

Great to meet you all yesterday. Following up on Aaron's note below, we have a few questions to help us tailor the forecasting work we do to your existing demand forecast and service territory. Feel free to respond via email or we can set up a quick call:

+ Customer growth: can you outline the sources used to forecast base customer growth (1,281K MWh by 2030) and the assumptions used to forecast based on population and economic growth? Specifically, is customer growth linear with population and based on historical correlations, or do economic drivers factor into the forecast as well?

+ Off-road electrification and energy efficiency programs: our understanding is that these demand drivers are based on JEA-specific programs currently in place. Can you let us know if this is correct and if so, provide any available details on the programs that drive these forecasts (I looked through the site plan but only saw a DSM forecast that looked to be fairly constant)

+ Codes and standards: Is this demand driver based on specific new building codes coming online, or a general assumption for energy efficiency driven by stricter building standards?

+ Customer demographics: Could provide any information on the breakdown of JEA's C&I customer base, e.g. industry sectors, size of customer?

As Aaron mentioned, in our discussion on Friday we'll provide our perspective on drivers of a base case demand forecast for JEA. We can also discuss how we might think about modeling financial impacts.

Best,
Sarah

Sarah R. Brody, Ph.D
McKinsey & Company
Email: Sarah_Brody@mckinsey.com | Mobile: +1-202-247-1448

From: Aaron Bielenberg
Sent: Monday, December 17, 2018 9:45 PM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Schlossman, Scott N. - Financial Analyst Sr. Planning & Rates <schlsn@jea.com>; Davis, Eric M. - Financial Analyst Senior Financial Planning & Rates <daviem@jea.com>; Sarah Brody <Sarah_Brody@mckinsey.com>; Jesse Noffsinger <jesse_noffsinger@mckinsey.com>
Subject: RE: Re: Fwd: Following up on our discussion last week

Victor,
Thank you for the site plan. Very helpful.
It was very good to meet you and the team today and looking forward to doing some very exciting work together. We will send over some questions tomorrow which will help with some of our analysis and plan to send over some materials Thursday to discuss Friday.
Can we block 9-10am Friday for a call?
Best,
Aaron

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

From: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Sent: Monday, December 17, 2018 6:17 PM

To: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Cc: Schlossman, Scott N. - Financial Analyst Sr. Planning & Rates <schlsn@jea.com>; Davis, Eric M. - Financial Analyst Senior Financial Planning & Rates <daviem@jea.com>

Subject: [EXT]Re: Fwd: Following up on our discussion last week

Aaron,

I think we are off to a good start. To help establish a baseline, I've attached the 2018 ten year site plan as well as our Resource Planning Sales forecast (See first tab Columns B-K).

My hope, after our collaboration efforts, is for this model to produce not only a waterfall, but revenue and cost curve graphs, too. To goal is give our senior management team enough visuals to see how their assumptions impact the financial trajectory of the business and customers. If you have model examples or questions, please don't hesitate to contact us before our Friday call.

Thanks,

Victor Blackshear

Financial Planning & Rates, Manager

Direct: (904) 665-4279

Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Sent: Monday, December 17, 2018 12:53 PM

To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Subject: Re: Re: Fwd: Following up on our discussion last week

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Victor,

Looking forward to meeting.

Do you have a video conference connection for our 2:30 meeting?

We can also maybe connect our computer to a screen.

Thanks

Aaron

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

On Dec 14, 2018, at 2:08 PM, Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com> wrote:

I look forward to meeting the team on Monday, and I'll just keep our entire Friday morning blocked just in case. Also, will you all be here via webinar or in person?

Thanks,

Victor Blackshear

Financial Planning & Rates, Manager
Direct: (904) 665-4279
Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Sent: Friday, December 14, 2018 12:36 PM

To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>

Subject: Re: Fwd: Following up on our discussion last week

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I think we may only need Monday and then we can schedule a follow up for Friday morning, hold 1 hour maybe late morning?

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

From: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Sent: Friday, December 14, 2018 12:30 PM

To: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>

Subject: [EXT]Re: Fwd: Following up on our discussion last week

Excellent. Just to confirm, is the plan to do both Monday 12/17 2:30pm-4:30pm and Wednesday 12/19 9-10:30am?

Victor Blackshear

Financial Planning & Rates, Manager
Direct: (904) 665-4279
Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>
Sent: Friday, December 14, 2018 10:45 AM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>
Subject: Re: Re: Fwd: Following up on our discussion last week

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Great. Let's hold Monday, looks like we can do that almost for sure. Thanks

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US
Mob: [+1 202 820 2237](tel:+12028202237) | aaron.bielenberg@mckinsey.com

On Dec 14, 2018, at 9:06 AM, Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com> wrote:

FYI...I've confirmed that Juli's calendar has freed up for the afternoon of Monday 12/17 2:30pm-4:30pm. I hope this helps.

Thanks.

From: Blackshear, Victor L. - Manager Financial Planning & Rates
Sent: Friday, December 14, 2018 8:20 AM
To: 'Aaron Bielenberg' <Aaron_Bielenberg@mckinsey.com>
Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>
Subject: RE: Re: Fwd: Following up on our discussion last week

Aaron,
12/19 9-10:30am is still available. 2-3 is not. My apologies, I crossed up the dates of 2pm slots.
12/20 2-3:30pm and all day 12/21 is still available and I need to check with Juli, but I think there's a 1 hour open the afternoon of 12/17.

Thanks,

Victor Blackshear
Financial Planning & Rates, Manager
Direct: (904) 665-4279
Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>
Sent: Friday, December 14, 2018 6:42 AM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>

Subject: Re: Fwd: Following up on our discussion last week

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Thank you Victor. Is the 19th still available? I have my team lined up for Wednesday 12/19/18 9-10:30am and 2-3pm

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

From: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>

Sent: Thursday, December 13, 2018 9:51 AM

To: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Cc: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>

Subject: [EXT]Re: Fwd: Following up on our discussion last week

Aaron,

Good news Bad news. Bad news the schedule with Juli for 12/20 is gone, but good news is that we can commit to all day Friday .

From: Blackshear, Victor L. - Manager Financial Planning & Rates

Sent: Thursday, December 13, 2018 9:35 AM

To: Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>

Cc: 'Aaron Bielenberg' <Aaron_Bielenberg@mckinsey.com>

Subject: RE: Re: Fwd: Following up on our discussion last week

Good morning Juli,

FYI Aaron and I discussed the following potential times to meet next week:

12/19/18 9-10:30am and 2-3pm

12/20/18 2-3:30pm

12/21/18 9-12pm

I've blocked off those times for us at least until Aaron confirms what will work best for his team.

Thanks,

Victor Blackshear

Financial Planning & Rates, Manager

Direct: (904) 665-4279

Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>
Sent: Wednesday, December 12, 2018 3:50 PM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Anton Derkach <anton_derkach@mckinsey.com>; Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>; Scott Perl <scott_perl@mckinsey.com>
Subject: Re: Re: Fwd: Following up on our discussion last week

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Yes please

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US
Mob: [+1 202 820 2237](tel:+12028202237) | aaron.bielenberg@mckinsey.com

On Dec 12, 2018, at 2:36 PM, Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com> wrote:

That works for me. Should I call your mobile number below at 9am?

Victor Blackshear

Financial Planning & Rates, Manager
Direct: (904) 665-4279
Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>
Sent: Wednesday, December 12, 2018 3:31 PM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Anton Derkach <anton_derkach@mckinsey.com>; Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>; Scott Perl <scott_perl@mckinsey.com>
Subject: Re: Re: Fwd: Following up on our discussion last week

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Yes, let's speak at 9am if you can.
I am gathering availability now.

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US
Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

On Dec 12, 2018, at 2:17 PM, Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com> wrote:

Hi Aaron,
Are you available tomorrow morning to coordinate our schedules?

Thanks,

Victor Blackshear

Financial Planning & Rates, Manager
Direct: (904) 665-4279
Fax: (904) 665-7382

From: Aaron Bielenberg <Aaron.Bielenberg@mckinsey.com>
Sent: Tuesday, December 11, 2018 3:50 PM
To: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>
Cc: Anton Derkach <anton_derkach@mckinsey.com>; Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>; Scott Perl <scott_perl@mckinsey.com>
Subject: Re: RE: Fwd: Following up on our discussion last week

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Victor,
I will give you a call to coordinate.
Best,
Aaron

Aaron Bielenberg | McKinsey & Company | [1200 19th Street, NW, Washington, DC 20036](#) | US
Mob: [+1 202 820 2237](#) | aaron.bielenberg@mckinsey.com

On Dec 11, 2018, at 2:47 PM, Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com> wrote:

Hi Anton,
We look forward to seeing how your models could help us project those impacts to JEA's outlook. I have access to Juli's calendar, so when you all have an opportunity please give me a call to coordinate the date and time for us to meet.

Thank you,

Victor Blackshear

Financial Planning & Rates, Manager

Direct: (904) 665-4279

Fax: (904) 665-7382

From: Anton Derkach <anton_derkach@mckinsey.com>

Sent: Tuesday, December 11, 2018 11:37 AM

To: Wannemacher, Ryan F. - Chief Financial Officer <wannrf@jea.com>

Cc: Blackshear, Victor L. - Manager Financial Planning & Rates <blacvl@jea.com>; Crawford, Juli E. - Director Financial Planning & Analysis <crawje@jea.com>; Scott Perl <scott_perl@mckinsey.com>; Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Subject: Re: Fwd: Following up on our discussion last week

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Ryan,

Thank you very much for the introduction !

Juli and Victor,

Looking forward to working with you. Cc:ing Scott and Aaron who will be leading our work as well.

Anton

On Dec 10, 2018, at 4:01 PM, Wannemacher, Ryan F. - Chief Financial Officer <wannrf@jea.com> wrote:

Juli/Victor,

Please see below. Can you work with McKinsey to get them up to speed on the work we have done on the base case?

McKinsey has some models to help project the impact of DER, EV, EE etc. that will be helpful to the effort.

Thanks

Ryan

Sent from my iPhone

Begin forwarded message:

From: "Wannemacher, Ryan F. - Chief Financial Officer" <wannrf@jea.com>

Date: December 10, 2018 at 4:52:26 PM EST

To: Anton Derkach <anton_derkach@mckinsey.com>

Cc: "Dykes, Melissa H. - President/COO" <dykemh@jea.com>, "Zahn, Aaron F. - Interim Managing Director/CEO"

<zahnaf@jea.com>, Anjan Asthana <anjan_asthana@mckinsey.com>, Scott Perl <scott_perl@mckinsey.com>, Aaron Bielenberg <Aaron_Bielenberg@mckinsey.com>

Subject: Re: Following up on our discussion last week

Anton,

My team has availability that week of the 17th.

How does the 20th and 21st look?

I will connect you with the manager of that area and you guys can coordinate schedules directly.

Thanks,
Ryan

Sent from my iPhone

On Dec 10, 2018, at 4:23 PM, Anton Derkach <anton_derkach@mckinsey.com> wrote:

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Aaron, Melissa and Ryan,

Thank you for a great kick-off meeting on Thursday. We are very excited to be working together on the future of JEA. Per our discussion, we would like to follow up with a quick list of immediate next steps and see whether you have any feedback for us as we are getting going on this effort.

On next steps we suggest a few dates and milestones:

- 1) Week of December 10^h - gather requested benchmarking data from JEA.
- 2) Monday December 17th - McKinsey to send a detailed workplan following the approach discussed, including suggestions on JEA resourcing and descriptions of roles and capabilities we are looking for.
- 3) Tuesday December 18th or Wednesday December 19th - call to walk through the workplan and get your feedback.
- 4) Week of December 17th - schedule 1 or 2 working sessions with Ryan and team (in person or by phone) to go over the financial model baseline and assumptions, and share our initial view from outside in modeling on demand – Ryan to provide availability
- 5) Friday December 21st – finalized work plan; detailed view on what January will look like.
- 6) January 7th – Planned start date with McKinsey team in Jacksonville
- 7) January 22nd - Board meeting presentation of the workplan and approach.

Please let us know your thoughts,
We are looking forward to working with you
Best regards
Anton

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Building Community®

TEN YEAR SITE PLAN

April 2018

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List of Abbreviations

Type of Generation Units

CA	Combined Cycle – Steam Turbine Portion, Waste Heat Boiler (only)
CC	Combined Cycle
CT	Combined Cycle – Combustion Turbine Portion
GT	Combustion Turbine
FC	Fluidized Bed Combustion
IC	Internal Combustion
ST	Steam Turbine, Boiler, Non-Nuclear

Status of Generation Units

FC	Existing generator planned for conversion to another fuel or energy source
M	Generating unit put in deactivated shutdown status
P	Planned, not under construction
RT	Existing generator scheduled to be retired
RP	Proposed for repowering or life extension
TS	Construction complete, not yet in commercial operation
U	Under construction, less than 50% complete
V	Under construction, more than 50% complete

Types of Fuel

BIT	Bituminous Coal
FO2	No. 2 Fuel Oil
FO6	No. 6 Fuel Oil
MTE	Methane
NG	Natural Gas
SUB	Sub-bituminous Coal
PC	Petroleum Coke
WH	Waste Heat

Fuel Transportation Methods

PL	Pipeline
RR	Railroad
TK	Truck
WA	Water

Introduction

The Florida Public Service Commission (FPSC) is responsible for ensuring that Florida's electric utilities plan, develop, and maintain a coordinated electric power grid throughout the state. The FPSC must also ensure that electric system reliability and integrity is maintained, that adequate electricity at a reasonable cost is provided, and that plant additions are cost-effective. In order to carry out these responsibilities, the FPSC must have information sufficient to assure that an adequate, reliable, and cost-effective supply of electricity is planned and provided.

The Ten-Year Site Plan (TYSP) provides information and data that will facilitate the FPSC's review. This TYSP provides information related to JEA's power supply strategy to adequately meet the forecasted needs of our customers for the planning period from January 1, 2018 to December 31, 2027. This power supply strategy maintains a balance of reliability, environmental stewardship, and low cost to the consumers.

1. Description of Existing Facilities

1.1 Power Supply System Description

1.1.1 System Summary

JEA is the eighth largest municipally owned electric utility in the United States in terms of number of customers. JEA's electric service area covers most of Duval County and portions of Clay and St. Johns Counties. JEA's service area covers approximately 900 square miles and serves more than 450,000 customers.

As of January 1, 2018, JEA consist of three financially separate entities: the JEA Electric System, St. Johns River Power Park (SJRPP) and the Robert W. Scherer bulk power system. As of January 5, 2018, with the decommissioning of the St. Johns River Power Park, the total projected net capability of JEA's generation system is 3,090 MW for winter and 2,767 MW for summer. Details of the existing facilities are displayed in TYSP Schedule 1.

1.1.1.1 The JEA Electric System

The JEA Electric System consists of generating facilities located on four plant sites within the City of Jacksonville (The City); the J. Dillon Kennedy Generating Station (Kennedy), the Northside Generating Station (Northside), the Brandy Branch Generating Station (Brandy Branch), and the Greenland Energy Center (GEC).

Collectively, these plants consist of two dual-fired (petroleum coke/coal) Circulating Fluidized Bed (CFB) steam turbine-generator units (Northside steam Units 1 and 2); one dual-fired (oil/gas) steam turbine-generator unit (Northside steam Unit 3); five dual-fired (gas/diesel) combustion turbine-generator units (Kennedy GT7 and GT8, and Brandy Branch GT1, CT2, and CT3); two natural gas-fired combustion turbine-generator units (GEC GT1 and GT2); four diesel-fired combustion turbine-generator units (Northside GTs 3, 4, 5, and 6); and one combined cycle heat recovery steam generator unit (Brandy Branch steam Unit 4).

JEA is currently permitting an upgrade to Brandy Branch units CT2 and CT3. The upgrade involves the addition of General Electric's Advanced Gas Path (AGP) and 7FA.05 compressor modifications to the existing Brandy Branch CT2 and CT3 7FA.03 units. The upgrade is expected to yield an additional 83 MW of summer capacity and 57 MW of winter capacity via efficiency improvements. The upgrade is expected to be a minor source permit modification, and implementation is planned for Spring of 2019.

1.1.1.2 The Bulk Power Systems

1.1.1.2.1 St. John's River Power Park

The St. Johns River Power Park (SJRPP) was jointly owned by JEA (80 percent) and Florida Power and Light (20 percent). SJRPP consists of two nominal 638 MW bituminous coal fired units located north of the Northside Generating Station in Jacksonville, Florida. Unit 1 began commercial operation in March 1987 and Unit 2 followed in May 1988.

Although JEA is the majority owner of SJRPP, both owners were entitled to 50 percent of the output of SJRPP. Since Florida Power and Light (FPL) ownership was only 20 percent, JEA agreed to sell, and FPL agreed to purchase, on a "take-or-pay" basis, 37.5 percent of JEA's 80 percent share of the generating capacity and related energy of SJRPP. Contractually, the sale would have continued until the earlier of the Joint Ownership Agreement expiration in October 2021 or the realization of the sale limit which was expected to occur June 2019.

On March 21, 2017, JEA's Board was informed by staff of an agreement in principle with FPL for an early termination of the SJRPP Joint Ownership Agreement and cessation of commercial operations in January 2018 with decommissioning of the plant to occur hereafter. JEA and FPL executed a term sheet in connection with the proposed transaction and an Asset Transfer and Contract Termination Agreement in March 2017.

JEA completed the Regulated Material Study and Environmental Site Assessments on August 25, 2017. FPL obtained Florida PSC Final Order approval on October 16, 2017. JEA's Procurement Awards Committee approved a Demolition and Soil Remediation contract on November 16, 2017. The plant closure was executed on January 5, 2018. The total demolition is scheduled to be completed by September 30, 2019. The soil and groundwater remediation is scheduled to be complete by December 31, 2019. At that time final closing will occur and all land and real assets will be transferred to JEA.

1.1.1.2.2 Robert W. Scherer Generating Station

Robert W. Scherer Unit 4 is a coal-fired generating unit with a net output of 846 MW located in Monroe County, Georgia. Scherer Unit 4 is one of four coal-fired steam units located at the 12,000-acre site near the Ocmulgee River approximately three miles east of Forsyth, Georgia. JEA and FPL purchased an undivided interest of this unit from Georgia Power Company. JEA has 23.6 percent (200 net MW) and FPL 76.36 percent ownership interest in Unit 4.

In addition to the purchase of undivided ownership interests in Scherer Unit 4, under the Scherer Unit 4 Purchase Agreement, JEA and FPL also purchased proportionate undivided ownership interests in (i) certain common facilities shared by Units 3 and 4 at Plant Scherer, (ii) certain common facilities shared by Units 1, 2, 3 and 4 at Plant Scherer and (iii) an associated coal stockpile. Under a separate agreement, JEA also purchased a proportionate undivided ownership

interest in substation and switchyard facilities. JEA has firm transmission service for delivering the energy output from this unit to JEA's system.

1.1.2 Purchased Power

1.1.2.1 Trail Ridge Landfill

In 2006, JEA entered into a purchase power agreement (PPA) with Trail Ridge Energy, LLC (TRE) to purchase energy and environmental attributes from up to 9 net MW of firm renewable generation capacity utilizing the methane gas from the City's Trail Ridge landfill located in western Duval County (the "Phase One Purchase"). The facility is one of the largest landfill gas-to-energy facilities in the Southeast. The TRE gas-to-energy facility began commercial operation December 6, 2008.

JEA and TRE executed an amendment to this purchase power agreement on March 9, 2011 that included additional capacity. The "Phase Two Purchase" amendment included up to 9 additional net MW. Landfill Energy Systems (LES) developed the Sarasota County Landfill in Nokomis, Florida (up to 6 net MW) to serve part of this Phase Two agreement. This portion of the Phase Two purchase began February 2015.

1.1.2.2 Southern Company

JEA entered into a purchase power agreement with Southern Power to purchase 200 MW of firm capacity and associated energy from January 1, 2018 – December 31, 2019. The purchase is unit contingent on one of 2, Southern Power owned, natural gas fired combined cycle units at the Hal B Wansley plant, Wansley Unit 7. The plant is located in northeastern Heard County between the cities of Franklin and Carrollton in Georgia.

1.1.2.3 Solar Generation

1.1.2.3.1 Jacksonville Solar

In May 2009, JEA entered into a purchase power agreement with Jacksonville Solar, LLC (Jax Solar) to receive up to 12 MW (AC rating) of as-available renewable energy from the solar plant located in western Duval County. The Jacksonville Solar facility consists of approximately 200,000 photovoltaic panels on a 100-acre site and was forecasted to produce an average of 22,340 megawatt-hours (MWh) of electricity per year. The Jacksonville Solar plant began commercial operation at full designed capacity September 30, 2010. Jax Solar generated 20,335 MWh in calendar year 2017.

1.1.2.3.2 Solar Purchase Power Agreements

In 2014, JEA's Board approved a Solar Photovoltaic Initiative that supports up to 38 additional MW (AC). JEA issued Solar PV RFPs in December 2014 and April 2015 to solicit PPA proposals to satisfy the adopted 2014 Solar PV Policy. JEA awarded a total of 31.5 MW of solar PV power

purchase contracts with terms of 20-25 years to various vendors. Of the awarded contracts, only seven agreements have been finalized for a total of 27 MW. All these solar facilities are expected to be completed and operational by the close of 2018.

1.1.2.4 Nuclear Generation

JEA's Board has established targets to acquire 10 percent of JEA's energy requirements from nuclear sources by 2018 and up to 30 percent by 2030. In March 2008, the JEA Board of Directors approved the pursuit of nuclear energy partnerships as part of a strategy for greater regulatory and fuel diversification. Meeting these targets will result in a smaller carbon footprint for JEA's customers.

In June 2008, JEA entered into a 20-year purchase power agreement (PPA) with the Municipal Electric Authority of Georgia (MEAG) for a portion of MEAG's entitlement to Vogtle Units 3 and 4. These two new nuclear units are under construction at the existing Plant Vogtle location in Burke County, GA. Under this PPA, JEA is entitled to a total of 206 MW of firm capacity from these units. After accounting for transmission losses, JEA is anticipating to receive a total of 200 MW of net firm capacity from these units. The current schedule makes available to JEA 100 net MW of capacity beginning November 2021 from Unit 3 and an additional 100 net MW beginning November 2022 from Unit 4. Table 1 lists JEA's current purchased power contracts.

Table 1: JEA Purchased Power Schedule

Contract		Start Date	End Date	MW	Product Type
LES Trail Ridge	I	December 6, 2008	December 30, 2026	9	Annual
	II	February 1, 2014	November 30, 2026	6	Annual
MEAG Plant Vogtle	Unit 3	November 2021 *	November 2041 *	100	Annual
	Unit 4	November 2022 *	November 2042 *	100	Annual
Southern Company		January 1, 2018	December 31, 2019	200	Annual
Jacksonville Solar		September 30, 2010	September 30, 2040	12	Annual
NW Jacksonville Solar		May 2017	May 2042	7	Annual
Old Plank Road Solar		October 2017	October 2037	3	Annual
Starratt Solar		December 2017	December 2037	5	Annual
Blair Site Solar		January 2018	December 2038	4	Annual
Simmons Road Solar		January 2018	December 2038	2	Annual
Old Kings Solar		June 2018 *	June 2038 *	1	Annual
SunPort Solar		December 2018 *	December 2038 *	5	Annual

* Expected Date

1.1.2.5 Cogeneration

Cogeneration facilities help meet the energy needs of JEA's system on an as-available, non-firm basis. Since these facilities are considered energy only resources, they are not forecasted to contribute firm capacity to JEA's reserve margin requirements.

Currently, JEA has contracts with one customer-owned qualifying facility (QF), as defined in the Public Utilities Regulatory Policy Act of 1978. Anheuser Busch has a total installed summer rated capacity of 8 MW and winter rated capacity of 9 MW.

1.1.3 Power Sales Agreements

1.1.3.1 Florida Public Utilities Company

JEA has furnished wholesale power to Florida Public Utilities Company (FPU) for resale to the City of Fernandina Beach in Nassau County, north of Jacksonville, since the 1970s. In September 2006, JEA and FPU entered into a 10-year agreement for JEA to supply FPU all of their system energy requirements. This agreement began January 1, 2008, and ended December 31, 2017. In calendar year 2017, JEA supplied FPU annual total energy of 152 GWh or 1.2 percent of JEA's total system energy requirement.

Schedule 1: Existing Generating Facilities

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
Plant Name	Unit Number	Location	Unit Type	Fuel Type		Fuel Transport		Commercial In-Service	Expected Retirement	Gen Max Nameplate (b)	Net MW Capability		Ownership	Status
				Primary	Alt.	Primary	Alt.	Mo/Yr	Mo/Yr	kW	Summer	Winter		
Kennedy										<u>407,600</u>	<u>300</u>	<u>382</u>	Utility	Utility
										7	12-031	GT		
	8	12-031	GT	NG	FO2	PL	WA	6/2009	(a)	203,800	150	191		
Northside										<u>1,512,100</u>	<u>1,322</u>	<u>1,356</u>	Utility	Utility
										1	12-031	ST		
	2	12-031	ST	PC	BIT	WA	RR	4/2003	(a)	350,000	293	293		
	3	12-031	ST	NG	FO6	PL	WA	7/1977	(a)	563,700	524	524		
	33-36	12-031	GT	FO2		WA	TK	1/1975	(a)	248,400	212	246		
Brandy Branch										<u>879,800</u>	<u>651</u>	<u>786</u>	Utility	Utility
										1	12-031	GT		
	2	12-031	CT	NG	FO2	PL	TK	5/2001	(a)	203,800	150	186		
	3	12-031	CT	NG	FO2	PL	TK	10/2001	(a)	203,800	150	186		
	4	12-031	CA	WH				1/2005	(a)	268,400	201	223		
Greenland Energy Center										<u>406,600</u>	<u>300</u>	<u>372</u>	Utility	Utility
										1	12-031	GT		
	2	12-031	GT	NG		PL		6/2011	(a)	203,800	150	186		
St. Johns River Power Park										<u>1,359,200</u>	<u>---</u>	<u>---</u>	Joint	(c)
										1	12-031	ST		
	2	12-031	ST	BIT	PC	WA	RR	5/1988	1/5/2018	679,600	---	---		(c)
Scherer														
	4	13-207	ST	BIT		RR		2/1989	(a)	990,000	194	194	Joint	(d)
JEA System Total											2,767	3,090		(e)

Notes:

- (a) Units expected to be maintained throughout the TYSP period.
 (b) Generator Max Nameplate is total unit not ownership.
 (c) St. Johns River Power Park (SJPPP) decommissioned.

- (d) Net capability reflects JEA's 23.64% ownership in Scherer 4.
 (e) Numbers may not add due to rounding.

1.2 Transmission and Distribution

1.2.1 Transmission and Interconnections

The JEA transmission system consists of 745 circuit-miles of bulk power transmission facilities operating at four voltage levels: 69 kV, 138 kV, 230 kV, and 500 kV.

The 500 kV transmission lines are jointly owned by JEA and FPL and complete the path, from FPL's Duval substation (to the west of JEA's system) to the Florida interconnect at the Georgia Integrated Transmission System (ITS). Along with JEA and FPL, Duke Energy Florida, and the City of Tallahassee each own transmission interconnections with the Georgia ITS. JEA's import entitlement over these transmission lines is 1,228 MW out of 3,200 MW.

The 230 kV and 138 kV transmission system provides a backbone around JEA's service territory, with one river crossing in the north and no river crossings in the south, leaving an open loop. The 69 kV transmission system extends from JEA's core urban load center to the northwest, northeast, east, and southwest to fill in the area not covered by the 230 kV and 138 kV transmission backbone.

JEA owns and operates a total of four 230 kV transmission interconnections at FPL's Duval substation in Duval County. In addition, JEA has one 230 kV transmission interconnection which terminates at Beaches Energy Services' Sampson substation (FPL metered) in St. Johns County. JEA's ownership of this interconnection ends at State Road 210 which is located just north of the Sampson substation. JEA also has one 230 kV transmission interconnection terminating at Seminole Electric Cooperative Incorporated's (SECI) Black Creek substation in Clay County. JEA's ownership of this interconnection ends at the Duval County – Clay County line.

JEA has one 138 kV tie-line owned by Beaches Energy Services terminating at JEA's Neptune substation. The 138 kV circuit breaker at Neptune substation is owned and maintained by JEA, and the 138 kV transmission line fed by the circuit breaker is owned and operated by Beaches Energy Services. JEA also owns and operates a 138 kV transmission loop that extends from the 138 kV backbone north to the JEA Nassau substation. This substation serves as a 138 kV transmission interconnection point for FPL's O'Neil substation and Florida Public Utilities Company (FPU)'s Step Down substation. JEA's ownership of these two 138kV interconnections end at the first transmission structure outside of the Nassau substation.

1.2.2 Transmission System Considerations

JEA continues to evaluate and upgrade the bulk power transmission system as necessary to provide reliable electric service to its customers. In compliance with North American Electric Reliability Corporation (NERC) and Florida Reliability Coordinating Council's (FRCC) standards, JEA continually assesses the needs and options for increasing the capability of the transmission system.

JEA performs system assessments using JEA's published Transmission Planning Process in conjunction with and as an integral part of the FRCC's published Regional Transmission Planning Process. FRCC's published Regional Transmission Planning Process facilitates coordinated planning by all transmission providers, owners, and stakeholders within the FRCC Region. FRCC's members include investor owned utilities, municipal utilities, a federal power agency, power marketers, and independent power producers. The FRCC Board of Directors has the responsibility to ensure that the FRCC Regional Transmission Planning Process is fully implemented. The FRCC Planning Committee, which includes representation by all FRCC members, directs the FRCC Transmission Technical Subcommittee, in conjunction with the FRCC Staff, to conduct the necessary studies to fully implement the FRCC Regional Transmission Planning Process. The FRCC Regional Transmission Planning Process meets the principles of the Federal Energy Regulatory Commission (FERC) Final Rule in Docket No. RM05-35-000 for: (1) coordination, (2) openness, (3) transparency, (4) information exchange, (5) comparability, (6) dispute resolution, (7) regional coordination, (8) economic planning studies, and (9) cost allocation for new projects.

1.2.3 Transmission Service Requirements

In addition to the obligation to serve native retail territorial load, JEA also has contractual obligations to provide transmission service for:

- the delivery of Cedar Bay's energy output from the plant to FPL's interconnections; FPL purchased Cedar Bay and retired the generation in December 2016. The transmission service under the agreement has been converted to JEA's Open Access Transmission service. All other provisions under the agreement are enforceable under the agreement.
- the delivery of backup, non-firm, as-available tie capability for the Beaches Energy System.

JEA also engages in market transmission service obligations via the Open Access Same-time Information System (OASIS) where daily, weekly, monthly, and annual firm and non-firm transmission requests are submitted by potential transmission service subscribers.

1.2.4 Distribution

The JEA distribution system operates at three primary voltage levels (4.16 kV, 13.2 kV, and 26.4 kV). The 26.4 kV system serves approximately 86 percent of JEA's load, including 75 percent of the 4.16 kV substations. The current standard is to serve all new distribution loads, except loads in the downtown network, with 26.4 kV systems. JEA has approximately 6600 miles of distribution circuits of which more than half is underground.

1.3 Demand Side Management

1.3.1 Interruptible Load

JEA currently offers Interruptible and Curtailable Service to eligible industrial class customers with peak demands of 750 kW or higher. Customers who subscribe to the Interruptible Service are subject to interruption of their full nominated load during times of system emergencies, including supply shortages. Customers who subscribe to the Curtailable Service may elect to voluntarily curtail portions of their nominated load based on economic incentives. For the purposes of JEA's planning reserve requirements, only customer load nominated for Interruptible Service is treated as non-firm. This non-firm load reduces the need for capacity planning reserves to meet peak demands. JEA forecasts 105 MW of interruptible peak load for the summer and 102 MW for the winter which remain constant throughout the study period. For 2018, the interruptible load represents 3.6 percent of the forecasted total peak demand in the winter and 3.9 percent of the forecasted total peak demand in the summer.

1.3.2 Demand-Side Management Programs

JEA continues to pursue a greater implementation of demand-side management programs where economically beneficial and continues to meet JEA's Florida Energy Efficiency and Conservation Act (FEECA) goals. JEA's demand-side management programs focus on improving the efficiency of customer end uses as well as improving the system load factor. To encourage efficient customer usage, JEA offers customers both education and economic incentives on more efficient end use technologies. For load factor improvement, JEA has implemented a Demand Rate Pilot program with the intent of reducing peaks for residential customers.

Electrification programs include on-road and off-road vehicles, floor scrubbers, forklifts, cranes and other industrial process technologies. JEA's forecast of annual incremental demand and energy reductions due to its current DSM energy efficiency programs is shown in Table 2. The Demand Rate Pilot program is still in development, and as such impacts are not reflected in Table 2. JEA's current and planned DSM programs are summarized by commercial and residential programs in Table 3.

Table 2: DSM Portfolio – Energy Efficiency Programs

ANNUAL INCREMENTAL		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Annual	Residential	12.8	12.8	12.8	12.8	12.8	12.8	12.8	12.8	12.8	12.8
Energy	Commercial	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0	13.0
(GWh)	Total	25.7	25.7	25.7	25.7	25.7	25.7	25.7	25.7	25.7	25.7
Summer	Residential	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4
Peak	Commercial	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6	1.6
(MW)	Total	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Winter	Residential	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9	1.9
Peak	Commercial	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
(MW)	Total	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1

Table 3: DSM Programs

Commercial Programs	Residential Programs
Commercial Energy Assessment Program	Residential Energy Assessment Program
Commercial Energy Efficient Products	Residential Energy Efficient Products
Commercial Prescriptive Program	Residential New Build
Custom Commercial Program	Residential Solar Water Heating
Commercial Solar Net Metering	Residential Solar Net Metering
Small Business Direct Install Program	Neighborhood Efficiency Program
Off-Road Electrification	Residential Efficiency Upgrade
	Electric Vehicles
	Demand Rate Pilot

1.4 Clean Power and Renewable Energy

JEA continues to investigate economic opportunities to incorporate clean power and renewable energy into JEA's power supply portfolio. To that end, JEA has implemented several clean power and renewable energy initiatives and continues to evaluate potential new initiatives. JEA makes all environmental attributes from renewable sources available to sell in order to lower rates for our customers.

1.4.1 Clean Power Program

From 1999 - 2014, JEA worked with the Sierra Club of Northeast Florida (Sierra Club), the American Lung Association (ALA), and local environmental groups through routine Clean Power Program meetings, as established in JEA's "Clean Power Action Plan" as a means of providing guidance and recommendations to JEA in the development and implementation of the Clean Power Programs.

Since the conclusion of this program, JEA has continued to make considerable progress related to clean power initiatives. This progress includes installation of clean power systems, unit efficiency improvements, solar purchase power agreements, legislative and public education activities, and research and development of clean power technologies.

1.4.2 Renewable Energy

In 2005, JEA received a Sierra Club Clean Power Award for its voluntary commitment to increasing the use of solar, wind and other renewable or green power sources. Since that time, JEA has implemented new renewable energy projects and continues to explore additional opportunities to increase its utilization of renewable energy. JEA issued several Requests for Proposals (RFPs) for solar energy that resulted in new resources for JEA's portfolio. As discussed below, JEA's existing renewable energy sources include installation of solar photovoltaic (PV), solar thermal, and landfill gas capacity.

1.4.2.1 Solar and the Solar Incentive

JEA has installed 35 solar PV systems, totaling 222 kW, on public high schools in Duval County, as well as many of JEA's facilities, and the Jacksonville International Airport. To further promote the acceptance and installation of solar energy systems, JEA implemented the Solar Incentive Program in early 2002. This program provided rebates for the installation of solar thermal systems.

In addition to the solar thermal system incentive program, JEA established a residential net metering program to encourage the use of customer-sited solar PV systems. The policy has since evolved with several revisions:

- 2009: Tier 1 & 2 Net Metering policy launched to include all customer-owned renewable generation systems less than or equal to 100 kW
- 2011: Tier 3 Net Metering policy established for customer-owned renewable generation systems greater than 100 kW up to 2 MW
- 2014: Policy updated to define Tier 1 as 10 kW or less, Tier 2 as greater than 10 kW – 100 kW, and Tier 3 as greater than 100 kW – 2 MW. This policy is capped at 10 MW for total generation. All customer-owned generation in excess of 2 MW would be addressed in JEA's Distributed Generation Policy.
- October 2017: JEA Board approved the consolidation of the Net Metering and Distributed Generation Policies into a single, comprehensive Distributed Generation Policy.
- Effective April 1, 2018, this comprehensive Distributed Generation Policy qualifies renewable and non-renewable customer-owned generation systems under the following ranges:
 - DG-1 – Less than or equal to 2 MW
 - DG-2D – Over 2 MW with distribution level connection
 - DG-2T – Over 2 MW with transmission level connection

The policy will act in concert with the JEA Battery Incentive Program (see Section 1.4.3.3 Energy Storage) and allows existing customers the option to be grandfathered under the 2014 Net Metering Policy for a period of 20 years.

JEA signed a purchase power agreement with Jacksonville Solar, LLC in May 2009 to provide energy from a 12 MW_{AC} rated solar farm, which began operation in summer 2010 (see Section 1.1.2.2.1 Jacksonville Solar).

In December 2014, a Solar Policy was approved by the JEA Board, setting forth the goal of an additional 38 MW of solar photovoltaic (PV) power via power purchase contracts by the end of 2016. JEA issued three Solar PV RFPs and received a total of 73 bids. In 2015, JEA awarded a total of 31.5 MW of solar PV power purchase contracts with terms of 20 to 25 years to various vendors. One PPA for 5 MW on land owned by the U.S. Navy was awarded to Hecate Energy, LLC in 2016. However, JEA and the Navy were unable to agree to lease terms and that project has been canceled. A 4.5 MW award to SunEdison Utility Solutions, LLC was cancelled due to failure of the contractor to secure site control. The following are the seven PPAs that were finalized for a total of 27 MW and are being constructed in JEA's service territory:

- a 25-year PPA with Northwest Jacksonville Solar Partners, LLC for the produced energy, as well as the associated environmental attributes from a 7 MW_{AC} facility, which consists of 28,000 single-axis tracking photovoltaic panels on a vendor-leased site, is owned by American Electric Power (AEP). The facility became operational on May 30, 2017.

- a 20-year PPA with Old Plank Road Solar Farm, LLC for the produced energy, as well as the associated environmental attributes from a 3-MW_{AC} solar farm, Old Plank Road Solar. The facility, which consists of 12,800 single-axis tracking photovoltaic panels on a vendor-leased 40-acre site, is owned by Southeast Solar Farm Fund, a partnership between PEC Velo & Cox Communications. The site attained commercial operation on October 13, 2017.
- a 20-year PPA with C2 Starrat Solar, LLC for the produced energy, as well as the associated environmental attributes from a 5- MW_{AC} solar farm, Starrat Solar. The facility, on a vendor-leased site, is owned by C2 Starrat Solar, LLC and was constructed by Inman Solar, Incorporated. The site attained commercial operation on December 20, 2017.
- a 20-year PPA with Inman Solar Holdings 2, LLC for the produced energy, as well as the associated environmental attributes from a 2 MW_{AC} solar farm, Simmons Solar. The facility, on a vendor-leased site, is owned by Inman Solar Holdings 2, LLC and was constructed by Inman Solar, Incorporated. The site attained commercial operation on January 17, 2018.
- a 20-year PPA with Hecate Energy Blair Road, LLC for the produced energy, as well as the associated environmental attributes from a 4 MW_{AC} solar farm, Blair Road. The facility, on a vendor-leased site, is owned by Hecate Energy Blair Road, LLC and was constructed by Hecate Energy, LLC. The site attained commercial operation on January 23, 2018.
- a 20-year PPA with Mirasol Fafco Solar, Inc. for 1 MW_{AC}. The site is scheduled for commercial operation mid-2018.
- a 20- year PPA with SunPort Solar Farm, LLC (National Solar) for 5 MW_{AC} and 3 MWh battery storage system. The site is scheduled for commercial operation 4th quarter 2018.

JEA pays only for the energy produced by these facilities.

In October 2017, the JEA Board approved a further solar expansion consisting of 5-50 MW_{AC} solar facilities to be constructed on JEA-owned property. These projects, totaling 250 MW_{AC}, will be structured as PPAs. Request for Qualifications to select the vendors was issued and a vendor short list was announced in November 2017. The RFP for the facilities was released to the short listed vendors on January 2, 2018. JEA expects to award the contracts in May 2018. It is expected the 50 MW facilities will be completed in late 2019 – early 2020.

1.4.2.2 Landfill Gas and Biogas

JEA owned three internal combustion engine generators located at the Girvin Road landfill. This facility was placed into service in July 1997, and has been fueled by the methane gas produced by the landfill. The facility originally had four generators, with an aggregate net capacity of 3 MW.

Since that time, gas generation has declined and one generator was removed and placed into service at the Buckman Wastewater Treatment facility and Girvin was decommissioned in 2014.

The JEA's Buckman Wastewater Treatment Plant previously dewatered and incinerated the sludge from the treatment process and disposed of the ash in a landfill. The current facility manages the sludge using three anaerobic digesters and one sludge dryer to produce a pelletized fertilizer product. The methane gas from the digesters can be used as a fuel for the sludge dryer and for the on-site 800 kW generator.

JEA signed a Power Purchase Agreement with Trail Ridge Energy, LLC (TRE) in 2006 (Phase One) for 9 net MW of the gas-to-energy facility at the Trail Ridge Landfill in Duval County. In 2011, JEA executed an amendment to the Power Purchase Agreement (Phase Two) to purchase 9 additional MW from a gas-to-energy facility. LES has developed the Sarasota County Landfill in Nokomis, Florida (up to 6 net MW) to serve part of this Phase Two agreement. This portion of the Phase Two purchase began February 2015 (see Section 1.1.2.1 Trail Ridge Landfill).

1.4.2.3 Wind

As part of its ongoing effort to utilize more sources of renewable energy, in 2004 JEA entered into a 20-year agreement with Nebraska Public Power District (NPPD) to participate in a wind generation project located in Ainsworth, Nebraska. JEA's participation in NPPD's wind generation project allows JEA to receive environmental credits (green tags) associated with this green power project. Under the wind generation agreement, JEA purchases 10 MW of capacity from NPPD's wind generation facility. In turn, NPPD buys back the energy at specified on and off peak charges.

JEA has sold environmental credits for specified periods from this project thereby reducing but not eliminating JEA's net cost for this resource for that period. With the expansion of JEA's renewable portfolio within the State of Florida, additional landfill gas generation and new solar facilities, JEA and NPPD agreed to terminate the contract effective December 31, 2019.

1.4.2.4 Biomass

In 2008, to obtain cost-effective biomass generation, JEA completed a detailed feasibility study of both self-build stand-alone biomass units and the co-firing of biomass in Northside 1 and 2. The JEA self-build projects would not have been eligible for the federal tax credits afforded to developers. The co-firing alternative for Northside 1 and 2 considered potential reliability issues associated with both of those units. Even though the price of petroleum coke has been volatile in recent past, petroleum coke prices are still forecasted to be lower than the cost of biomass on an as-fired basis. In addition, JEA conducted an analytical evaluation of specific biomass fuel types to determine the possibility of conducting a co-firing test in Northside 1 or 2.

In 2011, JEA co-fired biomass in the Northside Units 1 and 2, utilizing wood chips from JEA tree trimming activities as a biomass energy source. Northside 1 and 2 produced a total of 2,154 MWh of energy from wood chips during 2011 and 2012. At that time, JEA received bids from local

sources to provide sized biomass for potential use for Northside Units 1 and 2. Currently, no biomass is being co-fired in Northside Units 1 and 2.

1.4.3 Research Efforts

Many of Florida's renewable resources such as offshore wind, tidal, and energy crops require additional research and development before they can be implemented as large-scale power generating technologies. JEA's renewable energy research efforts have focused on the development of these technologies through a partnership with the University of North Florida's (UNF) Engineering Department. In the past, UNF and JEA have worked on the following projects:

- JEA with UNF, worked to quantify the winter peak reductions of solar hot water systems.
- UNF, in association with the University of Florida, evaluated the effect of biodiesel fuel in a utility-scale combustion turbine. Biodiesel has been extensively tested on diesel engines, but combustion turbine testing has been very limited.
- UNF evaluated the tidal hydro-electric potential for North Florida, particularly in the Intracoastal Waterway, where small proto-type turbines have been tested.
- JEA, UNF, and other Florida municipal utilities partnered on a grant proposal to the Florida Department of Environmental Protection to evaluate the potential for offshore wind development in Florida.
- JEA provided solar PV equipment to UNF for installation of a solar system at the UNF Engineering Building to be used for student education.
- JEA developed a 15-acre biomass energy farm where the energy yields of various hardwoods and grasses were evaluated over a 3-year period.
- JEA participated in the research of a high temperature solar collector that has the potential for application to electric generation or air conditioning.

Through Florida State University (FSU), JEA participated in The Sunshine State Solar Grid Initiative (SUNGRIN) which was a five-year project (2010-2015) funded under the DOE Solar Energy Technologies Program (SETP), Systems Integration (SI) Subprogram, High Penetration Solar Deployment Projects. The goal of the SUNGRIN project, which started in Spring 2010, was to gain significant insight into effects of high-penetration levels of solar PV systems in the power grid, through simulation-assisted research and development involving a technically varied and geographically dispersed set of real-world test cases within the Florida grid. JEA provided FSU with data from the output of Jacksonville Solar project.

In addition to these projects, in 2016 JEA pledged its support to the proposed 3-year Florida Alliance for Accelerating Solar and Storage Technology Readiness (FAASSTeR) project, which aims to grow solar capacity in FMEA member utility territories to over 10% by 2024. As proposed, the program will be led by Nhu Energy, Inc. and Florida Municipal Electric Association (FMEA), with partial funding from the DOE. The program will provide an opportunity to research solar and solar + storage opportunities prior to strategically implementing on the grid, taking into account Florida's unique load patterns and power systems.

1.4.3.1 Generation Efficiency and New Natural Gas Generation

In the late 1990's, JEA began to modernize its natural gas/oil fleet of generating units by replacing inefficient steam units and inefficient combustion turbine units with more efficient natural gas fired combustion turbines and combined cycle units. The retirement of units and their replacement with an efficient combined cycle unit and efficient simple cycle combustion turbines at Brandy Branch, Kennedy, and Greenland Energy Center significantly reduced CO₂ emissions.

1.4.3.2 Renewable Energy Credits

JEA makes all environmental attributes from renewable facilities available to sell in order to lower rates for our customers. JEA has sold environmental credits for specified periods. In 2018, JEA will certify up to 50,000 RECs under the Green-e certification structure.

1.4.3.3 Energy Storage

JEA continues its efforts to demonstrate its commitment to energy efficiency and environmental improvement by researching energy storage applications and methods to efficiently incorporate storage technologies into the JEA system.

JEA will welcome a 3 MWh battery storage system to the grid in 2018. The system will firm and smooth the PV output of the 5 MW SunPort Solar PV project. This will be the first utility scale storage system of its kind on the JEA system.

JEA announced its Battery Incentive Program for its customers in October 2017. Effective April 1, 2018, the program provides a financial incentive towards the cost of an energy storage system, subject to lawfully appropriated funds. The Program, meant to be used in concert with the 2018 Distributed Generation Policy, facilitates customers in being efficient energy users. Customers who elect to collect the rebate will be able to offset electricity consumption from JEA, up to the limits of their storage devices. Funds allotted to each customer under the Program is subject to review and change, to optimize adoption.

2. Forecast of Electric Power Demand and Energy Consumption

Annually, JEA develops forecasts of seasonal peaks demand, net energy for load (NEL), interruptible customer demand, demand-side management (DSM), and the impact of plug-in electric vehicles (PEVs). JEA removes from the total load forecast all seasonal, coincidental non-firm sources and adds sources of additional demand to derive a firm load forecast.

JEA uses National Oceanic and Atmospheric Administration (NOAA) Weather Station - Jacksonville International Airport for the weather parameters, Moody's Analytics (Moody) economic parameters for Duval County, JEA's Data Warehouse to determine the total number of Residential accounts and CBRE Jacksonville for Commercial and Industrial total inventory square footages. JEA develops its annual forecast using SAS and Microsoft Office Excel.

JEA's Fiscal Year 2018 baseline forecast uses 10-years of historical data (2008 to 2017) which captured the pre-2008/09 economic downturn, the 2008/09 economic downturn and the post-recession recovery. Using the shorter periods also allows JEA to capture the more recent trends in customer behavior, energy efficiency and conservation, where these trends are captured in the actual data and used to forecast projections.

2.1 Peak Demand Forecast

JEA normalizes its historical seasonal peaks using historical maximum and minimum temperatures, 24°F as the normal temperature for the Winter peak and 97°F for the Summer peak. JEA then develops the seasonal peak forecasts using multiple regression analysis of normalized historical seasonal peaks, normalized historical and forecasted residential, commercial and industrial energy for Winter/Summer peak months, heating degree hour for the 72 hours leading to winter peak and cooling degree hours for the 48 hours leading to summer peak. JEA's forecasted Average Annual Growth Rate (AAGR) for total peak demand during the TYSP period is 0.55 percent for summer and 0.78 percent for winter, which reflects the expiration of FPU's wholesale agreement beginning 2018.

2.2 Energy Forecast

JEA begins its forecast process by weather normalizing energy for each customer class. JEA uses NOAA Weather Station - Jacksonville International Airport for historical weather data. JEA develops its normal weather using 10-year historical (FY08 to FY17) average heating/cooling degree days and maximum/minimum temperatures. Normal months, with heating/cooling degree days and maximum/minimum temperatures that are closest to the averages, are then selected. JEA updates its normal weather every 5 years or more frequently, if needed.

The residential energy forecast was developed using multiple regression analysis of weather normalized historical residential energy, Total Population, Median Household Income, Total

Housing Starts from Moody's Analytics, JEA's total residential accounts and JEA's residential electric rate.

The commercial energy forecast was developed using multiple regression analysis of weather normalized historical commercial energy, commercial inventory square footage, total commercial employment, gross product and JEA's commercial electric rate.

The industrial energy forecast was developed using multiple regression analysis of weather normalized historical industrial energy, total industrial employment, proprietors' profit and total retail sales product for existing industrial accounts. JEA then layers in the estimated energy for new industrial customers on the forecasted industrial energy.

The lighting energy forecast was developed using the historical actual energy, number of luminaries and JEA's estimated High Pressure Sodium (HPS) to Light-Emitting Diode (LED) street light conversion schedule. The LEDs are estimated to use 45% less energy than the HPS street lights. JEA developed the forecasted number of luminaries using regression analysis of the number of JEA customers. The forecasted lighting energy was calculated using the forecasted number of luminaries, applied with the remaining HPS to LED street light conversions with all new street light additions as LED only.

JEA's forecasted AAGR for net energy for load during the TYSP period is 0.79 percent, which reflects the expiration of FPU's wholesale agreement beginning 2018.

Figure 1: Summer Peak Demand History & Forecast

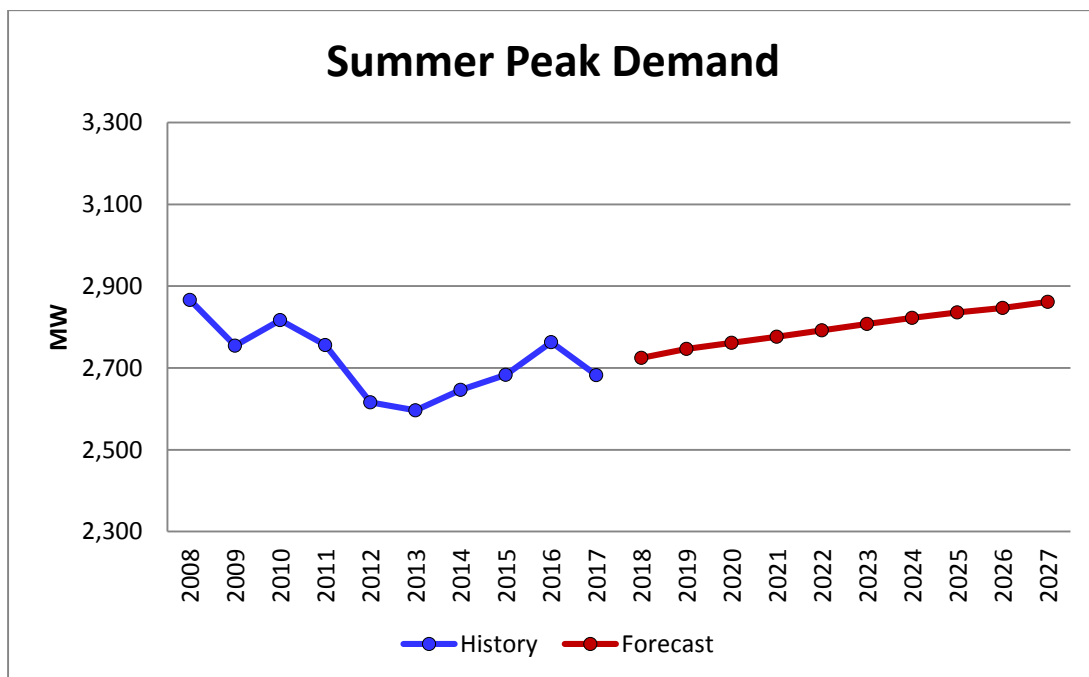
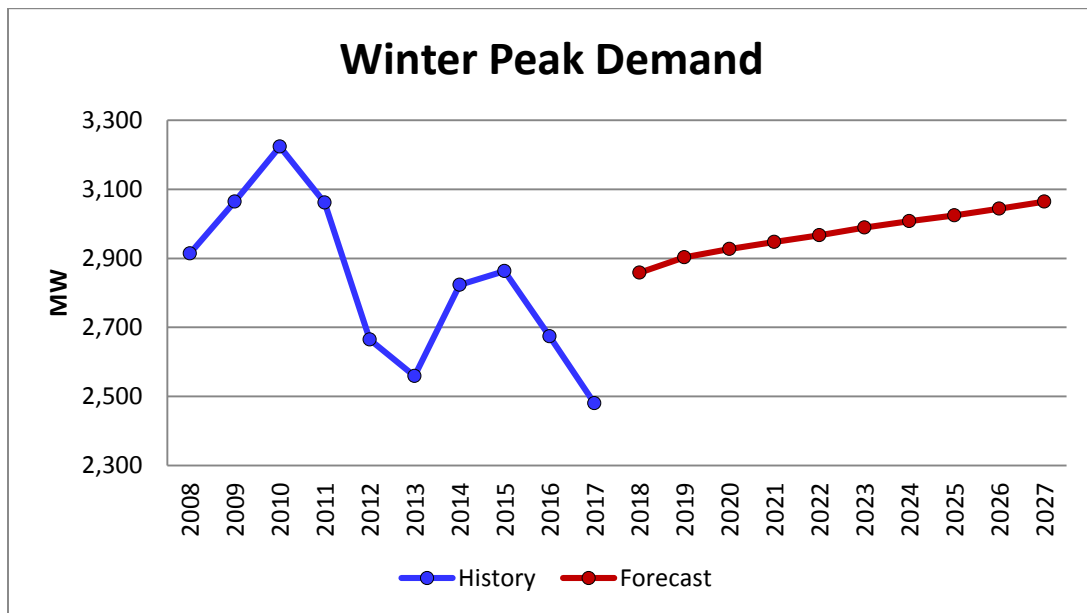
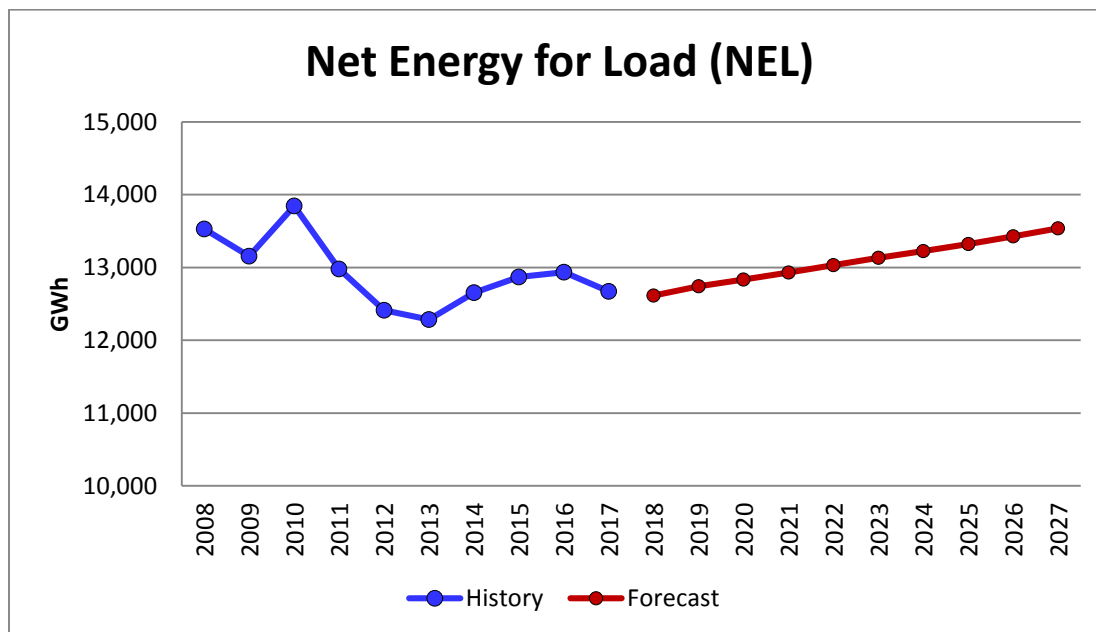


Figure 2: Winter Peak Demand History & Forecast**Figure 3: Net Energy for Load History & Forecast**

2.3 Plug-in Electric Vehicle Peak Demand and Energy

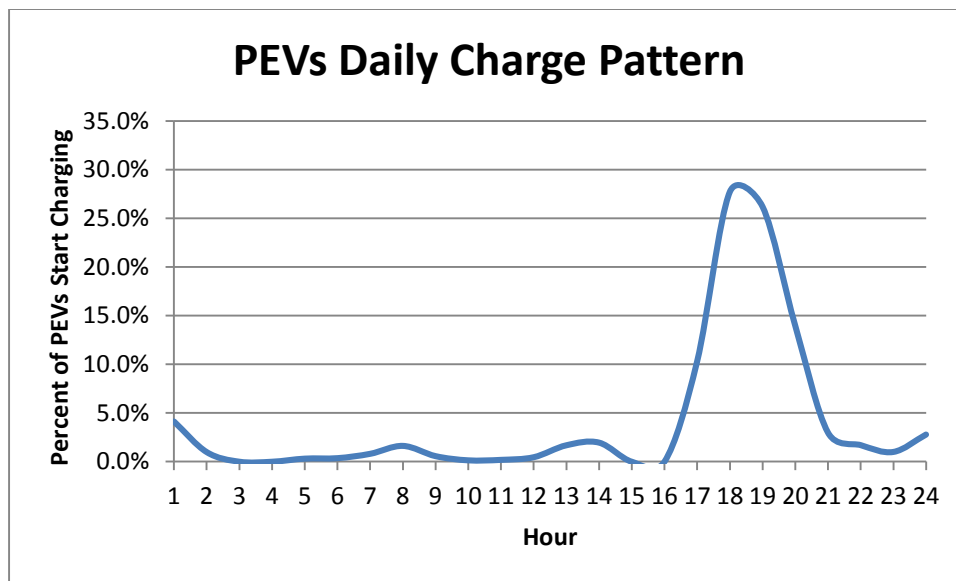
The PEVs demand and energy forecasts are developed using the historical number of PEVs in Duval County obtained from Florida Department of Highway Safety and Motor Vehicles (DHSMV) and the historical number of vehicles in Duval County from the U.S. Census Bureau.

JEA forecasted the numbers of vehicles in Duval County using multiple regression analysis of historical and forecasted Duval Population, Median Household Income and Number of Households from Moody's Analytics. The forecasted number of PEVs is modeled using multiple regression analysis of the number of vehicles and the average motor gasoline price from the U.S. Energy Information Administration (EIA) Annual Energy Outlook (AEO) 2017.

The usable battery capacity (70% of battery capacity) per vehicle was determined based on the current plug-in vehicle models in Duval County, such as BMW, General Motors' Chevrolet and Cadillac, Honda, Fisker, Ford, Mitsubishi, Nissan, Porsche, Tesla, Toyota and Volvo. The average usable battery capacity per PEV is calculated using the average usable battery capacity of each vehicle brand and then assumes the annual growth of usable battery capacity per PEV by using historical 5 years average growth of 0.69 kWh. Similarly, the peak capacity is determined based on the average on-board charging rate of each vehicle brand and the forecast peak capacity per PEV grows by 0.28 kW per year.

JEA developed the PEVs daily charge pattern based on the U.S. Census 2013 American Community Survey (ACS-13) for time of arrival to work and travel time to work for Duval County. The baseline forecast assumed that charging will be once per day and uncontrolled; charging starts immediately upon arriving home.

Figure 4: PEVs Daily Charge Pattern



The PEVs peak demand forecast is developed using the on-board charge rate for each model, the PEVs daily charge pattern and the total number of PEVs each year. The PEV energy forecast is developed simply by summing the hourly peak demand for each year.

JEA's forecasted AAGRs for PEV winter and summer coincidental peak demand and total energy are 24 percent during the TYSP period.

Schedule 2.1: History and Forecast of Energy Consumption and Number of Customers by Class

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Year	Rural and Residential			Commercial			Industrial		
	GWH Sales	Average Number of Customers	Average kWh/ Customer	GWH Sales	Average Number of Customers	Average kWh/ Customer	GWH Sales	Average Number of Customers	Average kWh/ Customer
2008	5,307	365,363	15,072	4,040	44,489	98,887	2,948	225	11,671,666
2009	5,319	365,872	14,506	4,024	45,093	89,591	2,643	231	12,776,809
2010	5,747	368,111	14,448	4,071	45,748	87,957	2,720	226	11,692,820
2011	5,237	369,051	15,572	3,927	46,192	88,137	2,682	223	12,192,004
2012	4,880	369,761	14,163	3,852	46,605	84,255	2,598	215	12,468,380
2013	4,852	372,430	13,102	3,777	47,127	81,735	2,589	218	11,906,357
2014	5,162	377,326	12,860	3,882	47,691	79,204	2,564	219	11,812,944
2015	5,197	383,998	13,443	4,001	49,364	78,642	2,579	215	11,951,824
2016	5,351	398,387	13,431	4,064	51,441	78,994	2,457	202	12,159,793
2017	5,199	404,806	12,842	4,011	51,970	77,176	2,532	202	12,510,027
2018	5,224	410,703	12,721	4,071	52,482	77,561	2,612	201	12,993,687
2019	5,262	417,700	12,598	4,103	53,134	77,217	2,653	199	13,333,588
2020	5,285	424,293	12,455	4,122	53,775	76,646	2,679	199	13,462,838
2021	5,302	430,780	12,307	4,148	54,412	76,237	2,700	199	13,570,053
2022	5,326	437,294	12,180	4,173	55,041	75,812	2,723	199	13,684,532
2023	5,356	443,893	12,066	4,195	55,662	75,369	2,743	199	13,784,130
2024	5,384	450,362	11,954	4,214	56,275	74,886	2,760	199	13,870,624
2025	5,417	456,598	11,864	4,233	56,884	74,407	2,772	199	13,929,925
2026	5,459	462,573	11,802	4,251	57,489	73,942	2,783	199	13,984,670
2027	5,509	468,265	11,766	4,269	58,089	73,485	2,793	199	14,032,692

Schedule 2.2: History and Forecast of Energy Consumption and Number of Customers by Class

Year	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
	Street & Highway Lighting	Other Sales to Ultimate Customers	Total Sales to Ultimate Customers	Sales For Resale	Utility Use & Losses	Net Energy For Load	Other Customers	Total Number of Customers
	GWH	GWH	GWH	GWH	GWH	GWH	(Avg. Number)	
2008	117	0	12,413	619	499	13,531	6	410,083
2009	120	0	12,105	591	458	13,155	5	411,200
2010	122	0	12,660	617	569	13,846	2	414,086
2011	123	0	11,968	589	424	12,980	2	415,468
2012	123	0	11,452	585	374	12,411	2	416,583
2013	122	0	11,340	395	550	12,286	2	419,777
2014	105	0	11,713	472	472	12,656	2	425,238
2015	87	0	11,864	392	612	12,868	2	433,578
2016	77	0	11,949	490	498	12,937	2	450,032
2017	63	0	11,805	288	578	12,672	2	456,981
2018	55	0	11,961	42	583	12,586	0	463,386
2019	53	0	12,071	42	581	12,694	0	471,033
2020	52	0	12,137	42	583	12,763	0	478,267
2021	51	0	12,202	43	586	12,830	0	485,391
2022	52	0	12,274	43	588	12,905	0	492,534
2023	53	0	12,347	43	590	12,980	0	499,754
2024	54	0	12,412	43	592	13,047	0	506,836
2025	54	0	12,476	44	600	13,120	0	513,681
2026	55	0	12,548	44	606	13,198	0	520,261
2027	56	0	12,626	44	611	13,281	0	526,553

Schedule 3.1: History and Forecast of Summer Peak Demand

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		(11)	
Calendar Year	Total Demand	Interruptible Load	Load Management		QF Load Served By QF Generation	Cumulative Conservation		Net Firm Peak Demand	Time Of Peak			
			Residential	Comm/Indu		Residential	Comm/Indu		Month	Day	H.E.	Temp
2008	2,866	0	0	0	0	0	0	2,866	8	7	1600	96
2009	2,754	0	0	0	0	0	0	2,754	6	22	1600	98
2010	2,817	0	0	0	0	0	0	2,817	6	18	1700	102
2011	2,756	0	0	0	0	0	0	2,756	8	11	1700	98
2012	2,616	0	0	0	0	0	0	2,616	7	25	1700	95
2013	2,596	0	0	0	0	0	0	2,596	8	14	1600	93
2014	2,646	0	0	0	0	0	0	2,646	8	22	1600	99
2015	2,683	0	0	0	0	0	0	2,683	6	17	1600	97
2016	2,763	0	0	0	0	0	0	2,763	7	7	1700	98
2017	2,682	0	0	0	0	0	0	2,682	8	16	1700	96
2018	2,725	105	0	0	0	2	2	2,616	---	---	---	----
2019	2,746	105	0	0	0	5	3	2,633	---	---	---	----
2020	2,762	105	0	0	0	7	5	2,644	---	---	---	----
2021	2,776	105	0	0	0	10	7	2,655	---	---	---	----
2022	2,792	105	0	0	0	12	8	2,666	---	---	---	----
2023	2,808	105	0	0	0	15	10	2,678	---	---	---	----
2024	2,822	105	0	0	0	17	11	2,689	---	---	---	----
2025	2,836	105	0	0	0	20	13	2,698	---	---	---	----
2026	2,846	105	0	0	0	21	14	2,706	---	---	---	----
2027	2,862	105	0	0	0	24	16	2,717	---	---	---	----

Note: All projections coincident at time of peak.

Schedule 3.2: History and Forecast of Winter Peak Demand

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		(11)	
Calendar Year	Total Demand	Interruptible Load	Load Management		QF Load Served By QF Generation	Cumulative Conservation		Net Firm Peak Demand	Time Of Peak			
			Residential	Comm/Indu		Residential	Comm/Indu		Month	Day	H.E.	Temp
2008	2,914	0	0	0	0	0	0	2,914	1	3	800	25
2009	3,064	0	0	0	0	0	0	3,064	2	6	800	23
2010	3,224	0	0	0	0	0	0	3,224	1	11	800	20
2011	3,062	0	0	0	0	0	0	3,062	1	14	800	23
2012	2,665	0	0	0	0	0	0	2,665	1	4	800	22
2013	2,559	0	0	0	0	0	0	2,559	2	18	800	24
2014	2,823	0	0	0	0	0	0	2,823	1	7	800	22
2015	2,863	0	0	0	0	0	0	2,863	2	20	800	24
2016	2,674	0	0	0	0	0	0	2,674	1	20	800	28
2017	2,480	0	0	0	0	0	0	2,480	1	9	800	30
2018	2,858	102	0	0	0	2	1	2,753	---	---	---	----
2019	2,903	102	0	0	0	4	2	2,794	---	---	---	----
2020	2,927	102	0	0	0	6	4	2,816	---	---	---	----
2021	2,947	102	0	0	0	8	5	2,833	---	---	---	----
2022	2,967	102	0	0	0	10	6	2,849	---	---	---	----
2023	2,989	102	0	0	0	12	7	2,868	---	---	---	----
2024	3,008	102	0	0	0	14	9	2,883	---	---	---	----
2025	3,025	102	0	0	0	16	10	2,897	---	---	---	----
2026	3,044	102	0	0	0	18	11	2,913	---	---	---	----
2027	3,065	102	0	0	0	20	12	2,931	---	---	---	----

Note: All projections coincident at time of peak.

Schedule 3.3: History and Forecast of Annual Net Energy For Load

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Calendar Year	Total Energy for Load	Interruptible Load	Load Management		QF Load Served By QF Generation	Cumulative Conservation		Net Energy for Load	Load Factor
			Residential	Comm/Indu		Residential	Comm/Indu		
2008	13,531	0	0	0	0	0	0	13,531	53%
2009	13,155	0	0	0	0	0	0	13,155	49%
2010	13,846	0	0	0	0	0	0	13,846	49%
2011	12,980	0	0	0	0	0	0	12,980	48%
2012	12,411	0	0	0	0	0	0	12,411	53%
2013	12,286	0	0	0	0	0	0	12,286	54%
2014	12,656	0	0	0	0	0	0	12,656	51%
2015	12,868	0	0	0	0	0	0	12,868	51%
2016	12,937	0	0	0	0	0	0	12,937	53%
2017	12,672	0	0	0	0	0	0	12,672	54%
2018	12,613	0	0	0	0	13	13	12,586	52%
2019	12,741	0	0	0	0	23	23	12,694	52%
2020	12,836	0	0	0	0	36	37	12,763	52%
2021	12,929	0	0	0	0	49	50	12,830	52%
2022	13,031	0	0	0	0	62	63	12,905	52%
2023	13,132	0	0	0	0	75	77	12,980	52%
2024	13,225	0	0	0	0	88	90	13,047	52%
2025	13,325	0	0	0	0	102	103	13,120	52%
2026	13,430	0	0	0	0	115	116	13,198	52%
2027	13,539	0	0	0	0	128	130	13,281	52%

Schedule 4: Previous Year Actual and Two Year Forecast of Peak Demand and Net Energy for Load By Month

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Month	Actual	2017	Forecast	2018	Forecast	2019	Forecast	2020
	Peak Demand (MW)	Net Energy For load (GWH)	Peak Demand (MW)	Net Energy For load (GWH)	Peak Demand (MW)	Net Energy For load (GWH)	Peak Demand (MW)	Net Energy For load (GWH)
January	2,480	957	2,753	1,047	2,794	1,057	2,816	1,063
February	1,770	808	2,533	910	2,569	918	2,587	923
March	2,282	934	1,963	921	1,992	930	2,005	935
April	2,325	972	1,976	915	1,987	923	1,993	929
May	2,421	1,124	2,382	1,063	2,399	1,074	2,405	1,079
June	2,507	1,150	2,509	1,186	2,523	1,198	2,533	1,204
July	2,637	1,323	2,577	1,289	2,594	1,301	2,605	1,308
August	2,682	1,318	2,616	1,263	2,633	1,275	2,645	1,282
September	2,455	1,124	2,456	1,122	2,472	1,133	2,484	1,139
October	2,386	1,084	2,259	990	2,276	995	2,288	1,000
November	1,790	880	2,164	907	2,180	912	2,193	916
December	2,378	998	2,347	973	2,364	978	2,377	983
Annual Peak and Total Energy	2,682	12,672	2,753	12,586	2,794	12,694	2,816	12,763

3. Forecast of Facilities Requirements

3.1 Future Resource Needs

JEA evaluates future supply capacity needs for the electric system based on peak demand and energy forecasts, existing supply resources and contracts, transmission considerations, existing unit capacity changes, and future committed resources as well as other planning assumptions. The base capacity plan includes the addition of the purchased power agreement with MEAG for the future Vogtle Units 3 and 4, the retirement of SJRPP Units 1 and 2 in January 2018, the expiration of FPU's agreement for wholesale power at the end of 2017 and the 2018 and 2019 purchased power agreement with Southern Power for combined cycle energy and capacity from Wansley. With these baseline assumptions, capacity purchases of 25-200 MW are needed most years either annually and/or seasonally for this TYSP period beginning 2018 (see Table 4).

Table 4a: Resource Needs after Committed Units - Summer

Summer										
Year	Installed Capacity	Firm Capacity		QF	Available Capacity	Firm Peak Demand	Reserve Margin Before Maintenance		Reserve Margin After Maintenance	
		Import	Export							
	MW	MW	MW	MW	MW	MW	MW	Percent	MW	Percent
2018	2,767	215	0	0	2,982	2,616	366	14%	366	14%
2019	2,850	215	0	0	3,065	2,633	432	16%	432	16%
2020	2,850	15	0	0	2,865	2,644	221	8%	221	8%
2021	2,850	15	0	0	2,865	2,655	210	8%	210	8%
2022	2,850	115	0	0	2,965	2,666	299	11%	299	11%
2023	2,850	215	0	0	3,065	2,678	387	14%	387	14%
2024	2,850	215	0	0	3,065	2,689	377	14%	377	14%
2025	2,850	215	0	0	3,065	2,698	367	14%	367	14%
2026	2,850	215	0	0	3,065	2,706	359	13%	359	13%
2027	2,850	200	0	0	3,050	2,717	333	12%	333	12%

Table 4b: Resource Needs after Committed Units - Winter

Winter										
Year	Installed Capacity	Firm Capacity		QF	Available Capacity	Firm Peak Demand	Reserve Margin Before Maintenance		Reserve Margin After Maintenance	
		Import	Export							
	MW	MW	MW	MW	MW	MW	MW	Percent	MW	Percent
2018	3,090	215	0	0	3,305	2,753	552	20%	552	20%
2019	3,090	215	0	0	3,305	2,794	511	18%	511	18%
2020	3,147	15	0	0	3,162	2,816	347	12%	347	12%
2021	3,147	15	0	0	3,162	2,833	330	12%	330	12%
2022	3,147	115	0	0	3,262	2,849	413	15%	413	15%
2023	3,147	215	0	0	3,362	2,868	495	17%	495	17%
2024	3,147	215	0	0	3,362	2,883	479	17%	479	17%
2025	3,147	215	0	0	3,362	2,897	465	16%	465	16%
2026	3,147	215	0	0	3,362	2,913	449	15%	449	15%
2027	3,147	200	0	0	3,347	2,931	417	14%	417	14%

JEA's Planning Reserve Policy defines the planning reserve requirements that are used to develop the resource portfolio through the Integrated Resource Planning process. These guidelines set forth the planning criteria relative to the planning reserve levels and the constraints of the resource portfolio.

JEA's system capacity is planned with a targeted 15 percent generation reserve level for forecasted wholesale and retail firm customer coincident one-hour peak demand, for both winter and summer seasons. This reserve level has been determined to be adequate to meet and exceed the industry standard Loss of Load Probability of 0.1 days per year. This level has been used by the Florida Public Service Commission (FPSC) for municipalities in the consideration of need for additional generation additions.

To meet these Planning Reserve Policy requirements, JEA will acquire the needed capacity and associated energy as identified in Table 5. JEA's Planning Reserve Policy establishes a guideline that provides an allowance to meet the 15 percent reserve margin with up to 3 percent of forecasted firm peak demand in any season from purchases acquired in the operating horizon. Where JEA's seasonal needs are greater than 3% of firm peak demand, TEA will acquire short-term seasonal market purchases for JEA no later than the season prior to the need. TEA actively trades energy with a large number of counterparties throughout the United States, and is generally able to acquire capacity and energy from other market participants when any of its members require additional resources.

Table 5: Purchased Power Capacity Need

Year	Annual	Summer Seasonal
	(MW)	(MW)
2018		25
2019		
2020	100	100
2021	100	100
2022	25	100
2023		50
2024		50
2025		50
2026		50
2027	25	50

3.2 Resource Plan

To develop the resource plan outlined in this TYSP submittal, JEA included a review of existing electric supply resources, forecasts of customer energy requirements and peak demands, forecasts of fuel prices and fuel availability, committed unit additions, existing capacity changes and annual and seasonal capacity purchase additions. All these factors considered collectively provide JEA with sufficient capacity to cover customer demand and reserves during this ten-year period. Table 6 presents the ten-year resource plan which meets JEA's strategic goals. TYSP Schedules 5-10 provide further detail on this plan.

Table 6: Resource Plan

Year	Resource Plan^{(1) (2)}
2018	SJRPP Decommissioned (-1020 MW)
	SOCO Annual Contact (200 MW)
	TEA Seasonal Purchase (25 MW)
2019	SOCO Annual Contact (200 MW)
	Brandy Branch CC Upgrade (83 MW Summer/ 57 MW Winter)
2020	TEA Purchase (200 MW)
2021	MEAG Plant Vogtle 3 Purchase (100 MW) ⁽³⁾
	TEA Purchase (200 MW)
2022	MEAG Plant Vogtle 4 Purchase (100 MW) ⁽³⁾
	TEA Purchase (125 MW)
2023	TEA Seasonal Purchase (50 MW)
2024	
2025	
2026	
2027	Trail Ridge Contract Expires (-15 MW)
	TEA Purchases (25-50 MW)

Notes:

- ⁽¹⁾ Cumulative DSM addition of 31 MW Winter and 40 MW Summer at time of peak by 2027.
- ⁽²⁾ Solar additions not counted as capacity.
- ⁽³⁾ After accounting for transmission losses, JEA expects to receive 100 MW November 2021 and 100 MW November 2022 for a total of 200 MW of net firm capacity from the Vogtle units under construction.

Schedule 5: Fuel Requirements

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
	Fuel	Type	Units	Actual											
				2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
(1)	NUCLEAR														
		TOTAL	TRILLION BTU	0	0	0	0	0	0	0	0	0	0	0	0
(2)	COAL^(a)														
		TOTAL	1000 TON	3720	2736	1783	2221	1973	2035	1980	1932	2011	1975	2143	2213
(3)	RESIDUAL														
		STEAM	1000 BBL	14	1	0	0	0	0	0	0	0	0	0	0
(4)		CC	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(5)		CT/GT	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(6)		TOTAL	1000 BBL	14	1	0	0	0	0	0	0	0	0	0	0
(7)	DISTILLATE														
		STEAM	1000 BBL	2	0	0	0	0	0	0	0	0	0	0	0
(8)		CC	1000 BBL	0	0	0	0	0	0	0	0	0	0	0	0
(9)		CT/GT	1000 BBL	6	5	2	11	35	4	14	6	6	11	5	12
(10)		TOTAL	1000 BBL	8	6	2	11	35	4	14	6	6	11	5	12
(12)	NATURAL GAS														
		STEAM	1000 MCF	4794	14206	20793	15847	16580	16161	18811	14568	15173	15797	14621	17161
(13)		CC	1000 MCF	24284	26821	27006	25084	30633	30110	26959	29112	29285	27548	27361	27906
(14)		CT/GT	1000 MCF	1441	4014	4414	4814	4869	4014	5986	4673	3880	5387	4316	5283
(15)		TOTAL	1000 MCF	30519	45041	52213	45746	52082	50285	51755	48353	48338	48732	46298	50349
(16)	OTHER (SPECIFY)														
		TOTAL	TRILLION BTU	0	0	0	0	0	0	0	0	0	0	0	0

Note: ^(a) Coal includes JEA's share of SJRPP, JEA's share of Scherer 4, and Northside Coal and Petroleum Coke.

Schedule 6.1: Energy Sources (GWh)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
	Fuel	Type	Units	Actual		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
				2016	2017										
(1)	Firm Inter-Region Intchg. ^(a)		GWH	935	1,447	1,573	1,445	1,003	1,151	1,351	1,815	1,761	1,757	1,826	1,611
(2)	NUCLEAR		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(3)	COAL ^(b)		GWH	6,676	5,416	4,145	5,111	4,674	4,828	4,727	4,593	4,713	4,851	5,131	5,115
(4)		STEAM		13	0	0	0	0	0	0	0	0	0	0	0
(5)		CC		0	0	0	0	0	0	0	0	0	0	0	0
(6)		CT		0	0	0	0	0	0	0	0	0	0	0	0
(7)		RESIDUAL		TOTAL	GWH	13	0	0	0	0	0	0	0	0	0
(8)		STEAM		0	0	0	0	0	0	0	0	0	0	0	0
(9)		CC		0	0	0	0	0	0	0	0	0	0	0	0
(10)		CT		1	1	1	5	15	2	6	3	3	5	2	5
(11)		DISTILLATE		TOTAL	GWH	1	1	1	5	15	2	6	3	3	5
(12)		STEAM		1,011	1,228	2,029	1,545	1,583	1,533	1,817	1,365	1,408	1,492	1,358	1,621
(13)		CC		3,983	4,093	4,238	3,949	4,839	4,750	4,251	4,575	4,606	4,322	4,283	4,373
(14)		CT		215	376	398	427	438	356	542	420	346	484	389	478
(15)		NATURAL GAS		TOTAL	GWH	5,209	5,697	6,665	5,921	6,860	6,639	6,610	6,360	6,360	6,298
(16)	NUG		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(17)	RENEWABLES	HYDRO LANDFILL GAS SOLAR		0	0	0	0	0	0	0	0	0	0	0	0
(18)				81	81	130	130	130	130	130	130	130	130	130	0
(19)				20	30	73	82	82	81	81	80	80	79	79	79
(20)		TOTAL		GWH	101	111	203	212	212	211	211	210	210	209	209
(21)	OTHER (SPECIFY)		GWH	0	0	0	0	0	0	0	0	0	0	0	0
(22)	NET ENERGY FOR LOAD ^(c)		GWH	12,937	12,672	12,586	12,694	12,763	12,830	12,905	12,980	13,047	13,120	13,198	13,281

Note: (a) Firm Inter-Regional Interchange includes Seasonal and Annual PPA starting in 2018 and Nuclear PPA from MEAG commencing in 2021.

(b) Coal includes JEA's share of SJRPP, Scherer 4, and Northside Coal and Petroleum Coke. SJRPP was decommissioned January 5, 2018.

(c) May not add due to rounding.

Schedule 6.2: Energy Sources (Percent)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
	Fuel	Type	Units	Actual		2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
				2016	2017										
(1)	Firm Inter-Region Intchg. ^(a)		%	7.2	11.4	12.5	11.4	7.9	9.0	10.5	14.0	13.5	13.4	13.8	12.1
(2)	NUCLEAR		%	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(3)	COAL ^(b)		%	51.6	42.7	32.9	40.3	36.6	37.6	36.6	35.4	36.1	37.0	38.9	38.5
(4)		STEAM		0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(5)		CC		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(6)		CT		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(7)	RESIDUAL	TOTAL	%	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(8)		STEAM		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(9)		CC		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(10)		CT		0.0	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0
(11)	DISTILLATE	TOTAL	%	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(12)		STEAM		7.8	9.7	16.1	12.2	12.4	11.9	14.1	10.5	10.8	11.4	10.3	12.2
(13)		CC		30.8	32.3	33.7	31.1	37.9	37.0	32.9	35.2	35.3	32.9	32.4	32.9
(14)		CT		1.7	3.0	3.2	3.4	3.4	2.8	4.2	3.2	2.7	3.7	2.9	3.6
(15)	NATURAL GAS	TOTAL	%	40.3	45.0	53.0	46.6	53.7	51.7	51.2	49.0	48.7	48.0	45.7	48.7
(16)	NUG		%	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(17)	RENEWABLES	HYDRO		0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(18)		LANDFILL GAS		0.6	0.6	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.0
(19)		SOLAR		0.2	0.2	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6
(20)		TOTAL	%	0.8	0.9	1.6	1.7	1.7	1.6	1.6	1.6	1.6	1.6	1.6	0.6
(21)	OTHER (SPECIFY)		%	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
(22)	NET ENERGY FOR LOAD ^(c)		%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Note: ^(a) Firm Inter-Regional Interchange includes Seasonal and Annual PPA starting in 2018 and Nuclear PPA from MEAG commencing in 2021.

^(b) Coal includes JEA's share of SJRPP, Scherer 4, and Northside Coal and Petroleum Coke. SJRPP was decommissioned January 5, 2018.

^(c) May not add due to rounding.

Schedule 7.1: Summer Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Peak

Year	Installed Capacity	Firm Capacity		QF	Available Capacity	Firm Peak Demand	Reserve Margin Before Maintenance		Scheduled Maintenance	Reserve Margin After Maintenance	
		Import	Export				MW	Percent		MW	Percent
	MW	MW	MW	MW	MW	MW	MW	Percent	MW	MW	Percent
2018	2,767	240	0	0	3,007	2,616	391	15%	0	391	15%
2019	2,850	215	0	0	3,065	2,633	432	16%	0	432	16%
2020	2,850	215	0	0	3,065	2,644	421	16%	0	421	16%
2021	2,850	215	0	0	3,065	2,655	410	15%	0	410	15%
2022	2,850	240	0	0	3,090	2,666	424	16%	0	424	16%
2023	2,850	265	0	0	3,115	2,678	437	16%	0	437	16%
2024	2,850	265	0	0	3,115	2,689	427	16%	0	427	16%
2025	2,850	265	0	0	3,115	2,698	417	15%	0	417	15%
2026	2,850	265	0	0	3,115	2,706	409	15%	0	409	15%
2027	2,850	275	0	0	3,125	2,717	408	15%	0	408	15%

Schedule 7.2: Winter Forecast of Capacity, Demand, and Scheduled Maintenance at Time of Peak

Year	Installed Capacity	Firm Capacity		QF	Available Capacity	Firm Peak Demand	Reserve Margin Before Maintenance		Scheduled Maintenance	Reserve Margin After Maintenance	
		Import	Export				MW	Percent		MW	Percent
	MW	MW	MW	MW	MW	MW	MW	Percent	MW	MW	Percent
2018	3,090	215	0	0	3,305	2,753	552	20%	0	552	20%
2019	3,090	215	0	0	3,305	2,794	511	18%	0	511	18%
2020	3,147	115	0	0	3,262	2,816	447	16%	0	447	16%
2021	3,147	115	0	0	3,262	2,833	430	15%	0	430	15%
2022	3,147	140	0	0	3,287	2,849	438	15%	0	438	15%
2023	3,147	215	0	0	3,362	2,868	495	17%	0	495	17%
2024	3,147	215	0	0	3,362	2,883	479	17%	0	479	17%
2025	3,147	215	0	0	3,362	2,897	465	16%	0	465	16%
2026	3,147	215	0	0	3,362	2,913	449	15%	0	449	15%
2027	3,147	225	0	0	3,372	2,931	442	15%	0	442	15%

Schedule 8: Planned and Prospective Generating Facility Additions and Changes

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
Plant Name	Unit No.	Location	Unit Type	Fuel Type		Fuel Transport		Construction Start Date	Commercial/ In-Service or Change Date	Expected Retirement/ Shutdown Date	Gen Max Nameplate	Net Capability		Status
				Primary	Alternate	Primary	Alternate					Summer	Winter	
											kW	MW	MW	
SJRPP	1	12-031	ST	BIT	PC	RR	WA			01/2018	679,600	(501)	(510)	Retired
SJRPP	2	12-031	ST	BIT	PC	RR	WA			01/2018	679,600	(501)	(510)	
Brandy Branch CT	2	12-031	NG	NG		PL		03/2019	05/2019	(a)	203,800	41.5	28.5	Planned
Brandy Branch CT	3	12-031	NG	NG		PL		03/2019	05/2019	(a)	203,800	41.5	28.5	Planned

Note:

(a) Units expected to be maintained throughout the TYSP period.

Schedule 9: Status Report and Specifications of Proposed Generating Facilities*(2018 Dollars)*

1	Plant Name and Unit Number:	None to Report
2	Capacity:	
3	Summer MW	
4	Winter MW	
5	Technology Type:	
6	Anticipated Construction Timing:	
7	Field Construction Start-date:	
8	Commercial In-Service date:	
9	Fuel:	
10	Primary	
11	Alternate	
12	Air Pollution Control Strategy:	
13	Cooling Method:	
14	Total Site Area:	
15	Construction Status:	
16	Certification Status:	
17	Status with Federal Agencies:	
18	Projected Unit Performance Data:	
19	Planned Outage Factor (POF):	
20	Forced Outage Factor (FOF):	
21	Equivalent Availability Factor (EAF):	
22	Resulting Capacity Factor (%):	
23	Average Net Operating Heat Rate (ANOHR):	
24	Projected Unit Financial Data:	
25	Book Life:	
26	Total Installed Cost (In-Service year \$/kW):	
27	Direct Construction Cost (\$/kW):	
28	AFUDC Amount (\$/kW):	
29	Escalation (\$/kW):	
30	Fixed O&M (\$/kW-yr):	
31	Variable O&M (\$/MWh):	

Schedule 10: Status Report and Specification of Proposed Directly Associated Transmission Lines

1	Point of Origin and Termination	None To Report
2	Number of Lines	
3	Right of Way	
4	Line Length	
5	Voltage	
6	Anticipated Construction Time	
7	Anticipated Capital Investment	
8	Substations	
9	Participation with Other Utilities	

4. Other Planning Assumptions and Information

4.1 Fuel Price Forecast

Fuel Price Forecast

JEA uses a diverse mix of fuels in its generating units. The fuel price projections include natural gas, coal, petroleum coke, uranium, residual fuel oil and diesel fuel.

The fuel price projections used in this forecast were developed based on long-term price forecasts from PIRA Energy Group and the Annual Energy Outlook 2018 (AEO2018) issued by the U.S. Energy Information Administration (EIA). PIRA is an international consulting firm that specializes in global energy market research and intelligence. PIRA provides long-term price projections for fuels, power, and emissions in its Energy Price Portal through 2040. The AEO2018, presents projections of energy supply, demand, and prices through 2050. AEO2018 projections are based on results from the EIA's National Energy Modeling System (NEMS). NEMS is a computer based energy-economy modeling system of U.S. energy markets. NEMS projects the production, imports, conversion, consumption, and prices of energy, subject to a variety of assumptions related to macroeconomic and financial factors, world energy markets, resource availability and costs, behavioral and technological choice criteria, technology characteristics, and demographics.

The price projections for emissions allowances are derived from JD Energy's most recent outlook. JD Energy is an independent energy and environmental price forecasting firm. JD Energy uses a proprietary Generation and Emissions Modeling System (GEMS) methodology that integrates independent macroeconomic, energy and emissions pricing projections to deliver forecasts and perspectives on the outlook for fuel, power and emissions markets.

Scherer 4 burns Powder River Basin (PRB) coal. Projections of the commodity price for PRB coal are based on PIRA's long-term projections for PRB coal. The transportation component of the delivered price projection was derived from existing contracts and escalated by an inflation rate of 2.0% thereafter. The inflation rate of 2.0% originates from the AEO2018.

Northside units 1 and 2 currently burn a blend of petroleum coke and coal. These units are projected to burn 60 percent petroleum coke and 40 percent coal during the forecast period. The Northside coal and petroleum coke price projections are based on PIRA's long-term Colombian coal forecast with a three-year historical petroleum coke to coal price ratio applied to derive the petroleum coke price. Current freight rates for 2018 waterborne delivery of Colombian coal were escalated using the AEO2018 inflation rate to project transportation costs beyond 2018. The primary source of Northside Generation Station's (NGS) coal through 2018 and part of 2019 is expected to be the remaining coal inventory at SJRPP. This coal is being transferred to NGS as needed.

JEA currently operates eight units utilizing natural gas as a primary fuel. These units are GEC GT1 and GT2, Brandy Branch GT1, CT2 and CT3, Northside 3, and Kennedy GT7 and GT8. The

natural gas price projection reflects delivery to a Florida city gate based on the current short-term NYMEX strip, escalated using PIRA's long-term Henry Hub price forecast and expected variable transportation costs on Florida Gas Transmission.

Northside 3 is capable of operating on residual fuel oil as an alternative to natural gas. Projections for the price of residual fuel oil are based on current residual oil pricing and escalated using AEO2018 residual fuel oil growth rate.

The 1970's-vintage combustion turbine units at Northside Generating Station (GT3, GT4, GT5, and GT6) burn diesel fuel as the primary fuel type. Five JEA units utilize diesel fuel as an alternative to natural gas: Kennedy GT7 and GT8 and Brandy Branch GT1, CT2, and CT3. GEC GT1 and GEC GT2 are capable of using diesel fuel as a backup fuel. Projections for the price of diesel fuel are based on current ultra-low sulfur diesel pricing and AEO2018 oil growth rate.

JEA has a purchase power agreement with MEAG for 200MW from Vogtle Units 3 and 4 currently under construction in Georgia with planned in-service dates of 2021 and 2022. The fuel price forecast accounts for the costs of mine-mouth uranium, enrichment and fabrication.

4.2 Economic Parameters

This section presents the parameters and methodology used for economic evaluations as part of JEA's least-cost expansion plan to satisfy forecast capacity requirements throughout the TYSP period.

4.2.1 Inflation and Escalation Rates

The general inflation rate, construction cost escalation rate, fixed O&M escalation rate, and nonfuel variable O&M escalation rate are each assumed to be 2.0 percent.

4.2.2 Municipal Bond Interest Rate

JEA performs sensitivity assessments of project cost to test the robustness of JEA's resource plan. Project cost includes forecast of direct cost of construction, indirect cost, and financing cost. Financing cost includes the forecast of long term tax exempt municipal bond rates, issuance cost, and insurance cost. For JEA's plan development, the long term tax exempt municipal bond rate is assumed to be 4.50 percent. This rate is based on JEA's judgment and expectation that the long term financial markets will return to historical stable behavior under more stable economic conditions.

4.2.3 Present Worth Discount Rate

The present worth discount rate is assumed to be equal to the tax exempt municipal bond interest rate of 4.50 percent.

4.2.4 Interest During Construction Interest Rate

The interest during construction rate, or IDC, is assumed to be 4.50 percent.

4.2.5 Levelized Fixed Charge Rate

The fixed charge rate (FCR) represents the sum of a project's fixed charges as a percent of the initial investment cost. When the FCR is applied to the initial investment, the product equals the revenue requirements needed to offset the fixed charges during a given year. A separate FCR can be calculated and applied to each year of an economic analysis, but it is common practice to use a single, levelized FCR (LFCR) that has the same present value as the year-by-year fixed charge rate.

Different generating technologies are assumed to have different economic lives and therefore different financing terms. Simple cycle combustion turbines are assumed to have a 20 year financing term; while natural gas fired combined cycle units are assumed to be financed over 25 years. Given the various economic lives and corresponding financing terms, different LFCRs were developed.

All LFCR calculations assume the 4.50 percent tax exempt municipal bond interest rate, a 1.00 percent bond issuance fee, and a 0.50 percent annual property insurance cost. The resulting 20 year fixed charge rate is 8.265 percent and the 25 year fixed charge rate is 7.312 percent.

5. Environmental and Land Use Information

JEA does not have any capacity build projects underway or planned for the term of this Ten Year Site Plan. Therefore, there are no potential sites in which to report environmental and land use information.