

Discussion Materials

February 12, 2019



Together we'll go far



Discussion Topics

- I. Wells Fargo Securities Overview
- II. Telecom and Infrastructure Themes
- III. JEA Strategic Alternatives
- IV. Fiber Sector Overview
- V. Tower Sector Overview

Executive Summary

- Wells Fargo Securities appreciates the opportunity to meet with the Jacksonville Electric Authority ("JEA") to share our preliminary perspectives on potential strategic alternatives related to your communications assets
- JEA is at the forefront of traditional electric and water utilities that have chosen to concurrently develop communications assets. The combination of cell towers, substantial fiber and light poles within an established and growing metropolitan area makes JEA unique among municipal utilities. These assets will have substantial value to both strategic and financial sponsors within the communications infrastructure industry
- There are numerous industry trends driving valuations of communications infrastructure assets to all-time highs: These include:
 - Attractive industry fundamentals, explosive growth in data and continued enterprise IT outsourcing
 - Very large pools of capital and lower returns thresholds (8% 12% area)
- Additionally, market/investor conditions are extremely attractive as the availability of both strategic and financial sponsor capital (both Infrastructure and Private Equity Funds) far exceeds the number of actionable transactions. The recent transaction entered into by the Lower Colorado River Authority for its cell towers affirms this point. Market conditions have only improved in the past 18 months
- Should JEA choose to monetize its communication assets, numerous transaction options are available, including:
 - P3/Concession Structure
 - Sale Leaseback or Lease Leaseback
 - Outright Sale
- Wells Fargo Securities may be uniquely qualified to assist JEA in reviewing these options
 - Joint coverage and execution effort between Communications Infrastructure and Public-Private Partnership (P3) professionals
 - Market leader in communications infrastructure space
 - Currently involved in multiple ongoing P3 assignments
 - Leader in executing middle market sized (\$250 million to \$500 million) transactions
- We look forward to assisting you through evaluating your alternatives and arriving at a successful outcome







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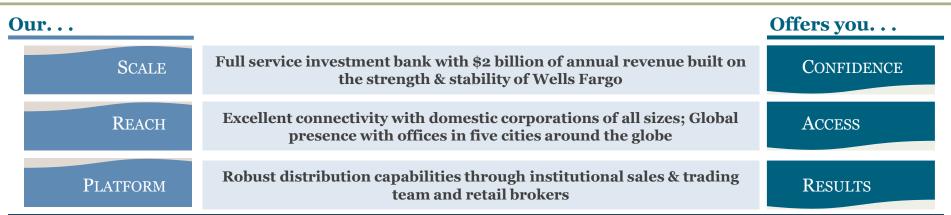
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Wells Fargo Securities is a Global Leader in Investment Banking



2018 Highlights

Left Lead on 275 loan transactions with deal sizes over \$1.0 billion

#2 rank in the domestic high yield book-run league table. Left lead on 7.9% of domestic high yield market deals 575+ active Bookrun equity offerings since 2012

\$32B Bookrun equity proceeds raised for tech & media clients since 2015 24% CAGR for closed M&A volume over last 5 years

#3 rank Commercial Paper origination platform with 295 programs

Transaction will enable Broadcom to build one of the world's leading infrastructure technology companies

November 2018



\$18.9 Billion Acquisition of



Buy-Side Advisor

Transaction expands
distribution network giving
Comcast global reach as
Pay-TV subscriptions
Continue to grow in Europe
Collabo

October 2018



\$40.0 Billion Acquisition of



Buy-Side Advisor

Enables delivery of the broadest portfolio of end points in the Unified Communications and

July 2018



\$2.0 Billion Acquisition of



Buy-Side Advisor

Proceeds will be used to acquire Microsemi

May 2018



\$5.6 Billion Acquisition Financing

Joint Lead Arranger

Proceeds will be used for general corporate purposes and working capital

October 2017



\$611 Million Initial Public Offering

Active Bookrunner

Transactions build out Verizon Telematics and positions Verizon to capitalize on massive IoT market

November 16 July 16



\$2.4 Billion Undisclosed
Acquisition of

Fleetmatics

Buy-Side Advisor

>> Telogis

Enables CenturyLink to focus on its core network business, while continuing to offer its customers a full

November 2016



\$2.3 Billion Sale of its Data Centers and

Colocation Business to

BC Partners

Sell-Side Advisor

Representative Companies Wireless / Wireline Data Center / Hosting / CDN **Fiber** Cyxtera CenturyLink ASHENTEL* O DATA FOUNDRY SEGRA EQUINIX at&t eunetworks Cincinnati Bell colt verizon\(^{\lambda}\) cogent GLOBAL SWITCH FirstLight Netrality **NorthState** Sprint 🎾 rackspace. **FIBERLIGHT** CyrusOne. Consolidated cologix Ŧ **MARKLEY** INTERNAP' **DQE COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM COMPORIUM CO CORESITE** Telefonica **Tower / Small Cells** U.S. Cellular DATA BANK interxion orange[®] mobilitie CROWN Cable / PayTV Satellite boingo SBA D RigNet ECHOSTAR COMCAST wave * TowerCo GRAIN eutelsat CCGLOBAL EAGLE :. iridium Charter Mediacom? m GCI **UCaaS** COX. DXX (((SiriusXM))) **INTELSAT** MIDCO **HARGRAY** altice **broad**soft SpeedCast > HARRON 🕳 RCN CABLEONE **ViaSat** ATLANTIC[®] RingCentral Vonage dish inmarsat

A Leading Telecom & Infrastructure Franchise





Acquisition of



Financial Advisor to Macquarie and Uniti

October 2018



\$40.0 Billion Acquisition of



Financial Advisor to Comcast

January 2018



\$2.36 Billion Acquisition by



Financial Advisor to Wave

October 2017



\$611 Million Initial Public Offering

Active Bookrunner

June 2017



\$500 Million Revolver \$600 Million Term Loan B

> Lead-Left Arranger Joint Bookrunner

March 2018



\$100 Million Cumulative Perpetual Preferred Stock

Active Bookrunner

November 2016



\$2.3 Billion Sale of its **Data Centers and Colocation** Business to

> BC Partners MEDINA CAPITAL

Financial Advisor to CenturyLink

November 2017 .UMS

\$950 Million Acquisition by



Financial Advisor to Lumos

November 2016

August 2015



\$150 Million Strategic Investment by



Financial Advisor to Lumos

March 2015



\$58 Million Secondary Public Offering

Lead-Left Active Bookrunner

July 2017



\$1.5 Billion Acquisition of



Financial Advisor to Consolidated

October 2014



\$350 Million Acquisition of



Financial Advisor to Consolidated

July 2012 Consolidated[®]

\$538 Million Acquisition of



Financial Advisor to Consolidated

\$2.4 Billion Acquisition of



Financial Advisor to Verizon

Julu 2016



Undisclosed Acquisition of



Financial Advisor to Verizon

May 2016



\$244 Million Acquisition by



Financial Advisor to TowerCo

October 2012



Sale of 3,252 Tower Assets \$1.5 Billion Acquisition by



Financial Advisor to TowerCo

September 2008 Sprint >

Sale of 3,100 Tower Assets \$670 Million



Financial Advisor to Sprint

August 2015 icore

Business, Not As Usual \$92 Million Acquisition by



Financial Advisor to iCore

December 2014



\$114 Million Acquisition by

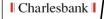


Financial Advisor to Telesphere

August 2015



Acquisition by





Financial Advisor to Acxiom

December 2009



\$100 Million Sale of 196 Towers to



Financial Advisor to Cincinnati Bell

January 2015



\$159 Million Sale of 595 Towers to

verticalbridge

Financial Advisor to US Cellular

May 2012

Forms a Partnership with



Financial Advisor to Cox Enterprises



Target Overview



Bluebird provides high bandwidth internet and data services over a \sim 5,200 fiber route mile / \sim 178,000 fiber strand mile network across Missouri, Kansas, Illinois, and Oklahoma and has over 135 Point of Presence sites

Transaction Summary

- On January 15, 2019, Uniti Group Inc. ("Uniti") announced it had entered into an OpCo-PropCo partnership with Macquarie Infrastructure Partners ("MIP") to acquire Bluebird Network, LLC ("Bluebird")
- Uniti agreed to purchase the Bluebird fiber network and MIP agreed to purchase the Bluebird operations
 - Total transaction value is undisclosed; Uniti is acquiring the fiber network of Bluebird for \$319 million
 - \$175 million funded by Uniti; \$144 million funded by MIP as pre-paid rent
- Uniti also has agreed to sell its Midwest operations to MIP, while retaining ownership of the network
 - Uniti will receive cash of ~\$37 million, including related MIP pre-paid rent
- Uniti will lease the Bluebird fiber network and its Midwest fiber network to MIP under a long-term triple net lease
 - The initial lease term will be 20 years with multiple renewal options at MIP's discretion
 - Initial annual cash rent of ~\$20.3 million represents a yield of 9.6%
- The transaction is expected to close by the end of Q3 2019

Acquirors Overview



Operates within Macquarie Infrastructure and Real Assets and is the world's largest infrastructure asset manager with \sim \$129 billion of assets



(Nasdaq: UNIT) An internally managed REIT, is engaged in the acquisition and construction of communications infrastructure, and is a provider of wireless infrastructure solutions for the communications industry

Source: Company filings

Wells Fargo Acts as Lead Financial Advisor to Lumos in its Sale to EQT



Transaction Summary

- On February 20, 2017, Lumos announced that it had entered into a definitive agreement to be acquired by EQT for \$18.00 per share in cash
 - Offer price represents an 18% premium to Lumos's February 17, 2017 closing price
 - Offer price implies an enterprise value of ~\$950 million
- Wells Fargo was lead financial advisor to Lumos, representing its third mandate with the Company since 2013
- Transaction closed on November 17, 2017

Company Overviews

- Lumos Networks Corp. ("Lumos" or the "Company") (NasdaqGS: LMOS) is a leading public fiber-based bandwidth infrastructure and services provider in the Mid-Atlantic region. Lumos provides customized network solutions to enterprise, carrier, and government clients over the Company's ~9,200 route-mile fiber network. Primary products and services include Ethernet, Metro Ethernet, Fiber to the Cell site wireless backhaul and data transport services, wavelength transport services, and IP services
- EQT Partners AB ("EQT") is a leading alternative investments firm with ~€31 billion in raised capital. EQT funds have portfolio companies in Europe, Asia and the U.S. across industries including, Healthcare, TMT, Services, Consumer Goods, Industrials and Energy & Environmental

Transaction Highlights

- Gives EQT a leading fiber-based platform for growth and expansion
- Positions Lumos to capitalize on U.S. communications infrastructure market opportunities
- Validates the Company's strategic vision and execution
- Supports Lumos's continued innovation and expansion of its network, products, and service offerings

Source: Company filings

Wells Fargo was Lead Financial Advisor to TowerCo in its Sale of Assets to Grain Management



Company Overviews

- TowerCo is one of the largest independent tower operators in the United States. Founded in 2004 and based in Cary, NC, the Company meets the infrastructure needs of wireless companies by developing, owning, and leasing communications towers
- Grain Management is a private equity firm focused on investment in the communications sector. Grain acquires, builds, owns, and operates wireless infrastructure assets across North America. The firm manages two flagship funds for a number of academic institutions, endowments, and public pension funds

Transaction Summary

- On May 11, 2016, TowerCo LLC ("TowerCo" or the "Company")
 announced its sale of 253 towers and 95 other related assets held in
 TowerCo's third portfolio, TowerCo III, to Grain Management, LLC
 ("Grain" or the "Buyer") for \$244 million
- A well-received marketing effort and multiple rounds helped drive price and terms from both strategic and financial bidders, resulting in an implied transaction multiple meaningfully greater than recent precedent transactions in the tower sector
- Transaction adds scale to Grain's existing wireless infrastructure portfolio and provides geographic diversification
- Management and the TowerCo operating team have begun building their next portfolio of towers and related assets, TowerCo IV, with continued investment from Soros Fund Management and Tailwind Capital
- TowerCo IV will also retain remaining TowerCo III assets that were not part of this transaction

Wells Fargo Role and Relationship

- Wells Fargo Securities ("WFS") acted as lead financial advisor to TowerCo
- WFS was awarded the mandate because of the deal team's extensive industry knowledge and access to the relevant buyer community
- This is the second sellside advisory assignment WFS has completed for TowerCo
 - In October 2012, WFS acted as financial advisor to TowerCo in its successful sale of select assets from TowerCo's second portfolio, TowerCo II, to SBA Communications for \$1.45 billion
 - WFS previously advised Sprint on the sale of most of this same portfolio of towers to TowerCo II in September 2008 for \$670 million

Wells Fargo was Lead Financial Advisor to U.S. Cellular on the Sale of Towers in Divested Markets

Sale of 595 Towers by



Tο



For

\$159 million



Lead Financial Advisor to U.S. Cellular

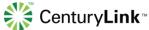
- Towers are in Midwestern U.S. markets that U.S. Cellular divested in 2013, primarily to Sprint Communications
 - Includes Chicago and St. Louis markets, and other small markets in Illinois, Indiana, Michigan, Missouri and Wisconsin
- Portfolio comprised of towers with tenants and naked towers with no tenants
- Transaction closed on January 30, 2015

Transaction Highlights

- Well received marketing effort with robust interest from several strategic and financial bidders; multiple rounds helped drive price and terms
- Transaction multiple meaningfully greater than precedent transactions in the tower sector, despite no MLA with U.S. Cellular
- Significant portion of tower portfolio comprised naked towers with no tenants (no revenue and negative TCF)
- U.S. Cellular received full value for pipeline tenants
- Asset Purchase Agreement favorable to U.S. Cellular
- Deal value substantially greater than initial U.S. Cellular expectations



Company Overview



- CenturyLink's data center and colocation business ("DataCo") is the second largest multi-tenant retail colocation provider by revenue in the U.S.
 - Portfolio includes 57 data centers across 29 markets and 7 countries with approximately 195 megawatts of power across 2.6 million square feet of raised floor capacity

BC Partners

 BC Partners is a London based private equity firm with over \$13 billion of capital under management

 $^{\scriptscriptstyle 1}$ Adjusted Operating Cash Flow defined as EBITDA less capital lease payments

Transaction Summary

- On November 4, 2016, CenturyLink announced it had entered into a
 definitive agreement to sell its data centers and colocation business to
 BC Partners, in a consortium including Medina Capital Advisors and
 Longview Asset Management for a total consideration of \$2.3 billion
 - Represents an implied multiple of ~12x 2016E Adjusted
 Operating Cash Flow¹
 - CenturyLink will maintain a \$150 million minority stake in the new company
- The data center and colocation business will be combined with assets from Medina Capital to form a new global secure infrastructure company
- CenturyLink will continue to offer colocation services as part of its product portfolio through a commercial relationship with BC Partners / Medina-led consortium
- Wells Fargo was financial advisor to CenturyLink and ran an extensive process to maximize value and find the right partner for DataCo and CenturyLink
- The transaction closed in May 2017

Transaction Highlights

- Sale of data centers enables CenturyLink to focus on its core network business, while continuing to offer its customers a full suite of data center and colocation services
- Complex carve-out transaction includes transition service agreements and ongoing commercial arrangements between the parties
- Creates a focused, independent data center company well positioned for future growth with capital support from BC Partners
- Provides CenturyLink with significant proceeds to pay down debt, accelerate growth, return capital to shareholders and fund M&A



Current Strategic Themes Across Telecom and Infrastructure





- Vertical integration of content and distribution, opportunities in targeted advertising and revenue diversification
- Increased scale; massive synergies
- Enlarged customer base and international expansion

Infrastructure -Backed Land Grab



- Attractive industry fundamentals, explosive growth in data and continued enterprise IT outsourcing
- Very large pools of capital have been raised recently
- Minimum IRRs in the 8-12% area, pushing valuations to all time highs
- Creative structures (e.g. JVs, OpCo / PropCo) have emerged recently

Asset Monetization

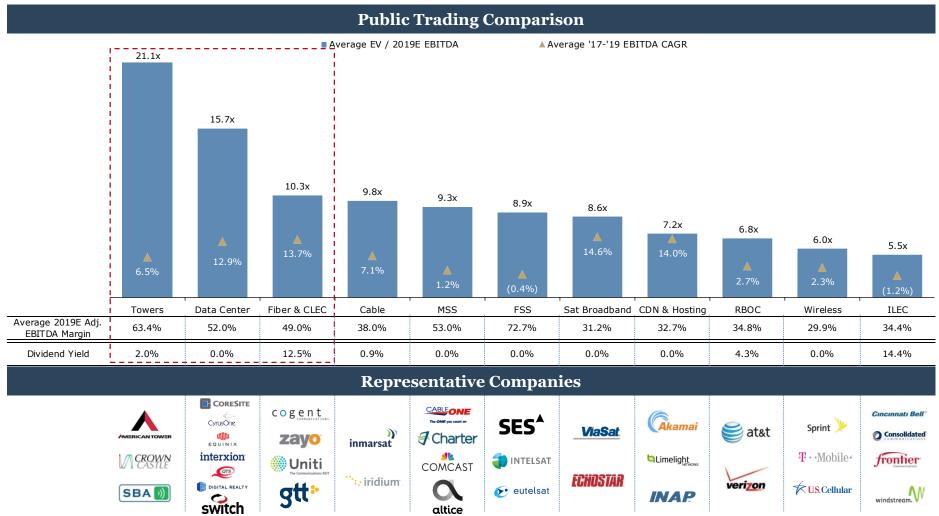


- Over-levered balance sheets
- Asset rationalization
- Corporate restructuring / REIT conversion

Telecom and Infrastructure Trading Perspectives

Notwithstanding the Pressure from Rising Rates, Telecom Infrastructure Players Continue to Trade at a Significant Premium to Sector Peers Given Strong Secular Demand and a More Favorable Growth Outlook

• Fiber/CLEC, Despite Having the Highest Growth Rate Among the Infrastructure Verticals, Trades at a Significant Discount to Towers and Data Centers



Source: Wall Street research and company filings; market data as of 2/7/2019

JEA Strategic Alternatives

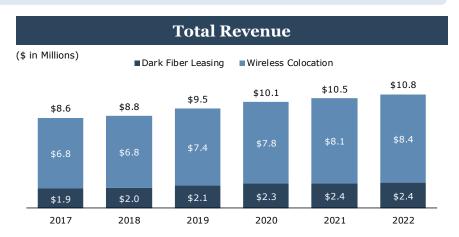
JEA has an attractive network that is well positioned to capitalize on the increasing demand for bandwidth

Wireless Colocation

- Diverse portfolio of towers and elevated structures for providing colocation solutions
 - 30+ macro towers
 - Over 200,000 electric and street poles available for small cell and distributed antenna (DAS) deployments
- Wireless backhaul opportunities via dark fiber program

Dark Fiber Leasing Services

- Dense dark fiber network strategically located throughout the Jacksonville metro area
 - 550 miles of dark fiber
 - Close proximity to critical commercial and industrial locations
- Strategic partnership with JAX NAP enhances network footprint
 - Connection point for direct fiber paths to Atlanta, Miami, and Dallas
 - Subsea cable in Jacksonville Beach broadens reach to over 40 countries



Network Footprint



Source: Company Management and Company Website

Bandwidth infrastructure space is one of the most attractive for new investment within telecom

Ongoing sector consolidation as strategics look to densify their networks and sponsors seek bolton or platform opportunities

Entrance of infrastructure funds into telecom sector has significantly increased competition for assets and driven valuations to all time highs

JEA is well positioned to capitalize on the current environment

- Valuable assets in an attractive metro market that should garner significant interest (Hargray's recent acquisition of Dark Fiber Solutions)
- Numerous creative structures available for JEA to consider for monetizing assets (sale, partnership, leasing opportunities, etc.)

Maintain safe, reliable and secure electric and water solutions for the City of Jacksonville

Deploy critical infrastructure for broadband access throughout the community

Revenue diversification and continued financial health

Create an operational smart city; Turn Jacksonville into a tech hub

Increase economic opportunities and community development

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JEA

Continue to Own and Operate Network / Non-Core Assets

- Retain full control over the fiber network and tower portfolio
- ↑ Ability to retain upside benefit of growth and expansion
- ◆ No cash proceeds
- Required capital investment to grow and maintain the fiber network and tower portfolio
- Required attention on a non-core asset
- Competitive overbuilding risk

SHENTEL* Always connected to you **SHENTEL* Always connected to you **SHENTEL* Always connected to you **SHENTEL* **SHE

Marketing Arrangement with a Partner

- ↑ Dedicated management and marketing team increases value of assets while JEA maintains upside
- ↑ Leverage partner customers, network and strategic expertise
- ↑ Realize cost synergies of overlapping marketing expenses
- Transaction complexity
- Loss of revenue upside to partner / cash flow contribution
- Upfront costs / fees



Sale Leaseback / Lease Leaseback

- ↑ Substantial upfront cash proceeds
- ↑ Immediately monetize assets while retaining use through a lease
- ↑ Multiple precedents of this type of transaction in the fiber and tower sectors
- ↑ Considerable tax advantages
- Cash outflow upfront of ongoing lease payments
- Transaction complexity
- ◆ No upside from growth of asset





Bandwidth Infrastructure Sector Update

M&A Deal Volume



~\$6 Billion (LTM)

M&A Announced Transactions



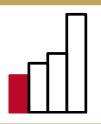
10 Acquisitions (LTM)

Peak Transaction Multiple



~23.0X (LTM)

Lowest Transaction Multiple



8.0x (LTM)

Most Aggressive Buyer



#1 by Transaction Value and Multiple

Most Active Buyers



Ranked by **Number of Deals**

Wireless Infrastructure



Biggest Driver of M&A and Organic Growth

Infrastructure Funds

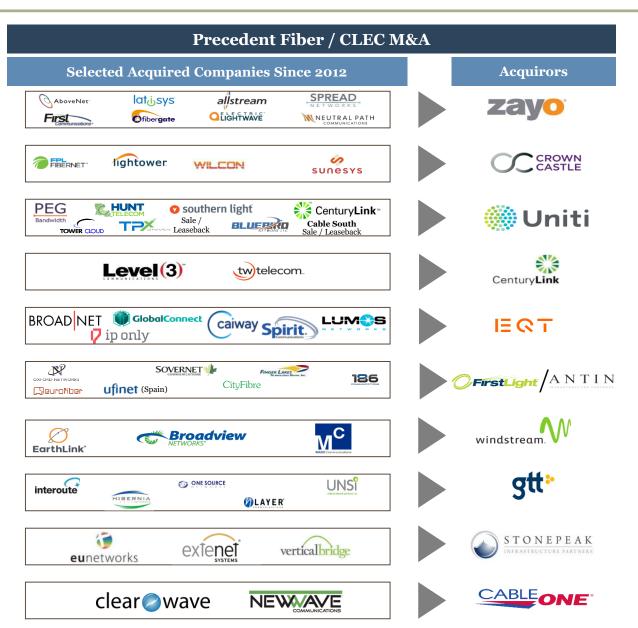


Driving High Valuations with ANTIN MACQUARIE Increasing Activity

Source: Company filings and Wall Street research

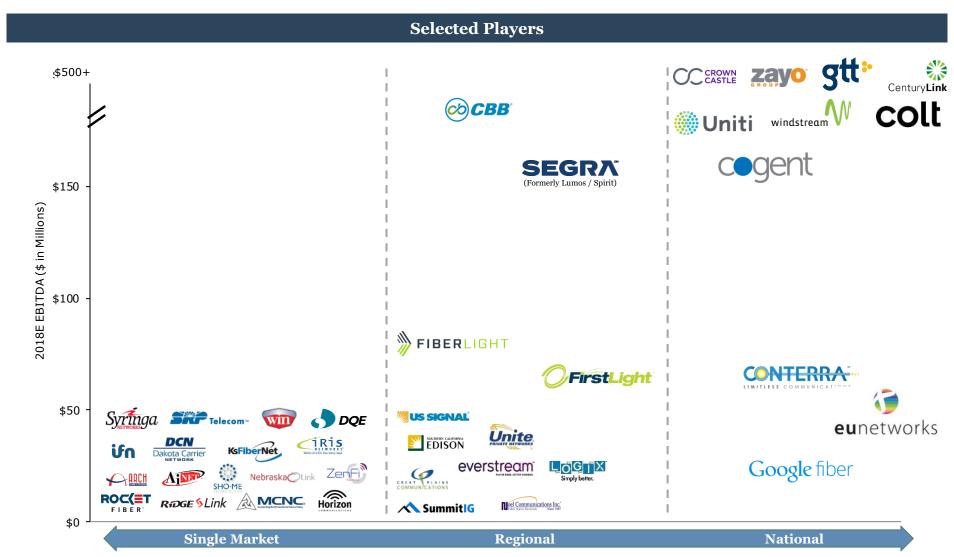
Significant Amount of Consolidation Over the Last Five Years ...

Fiber Network / CLEC Consolidation **Dynamics**



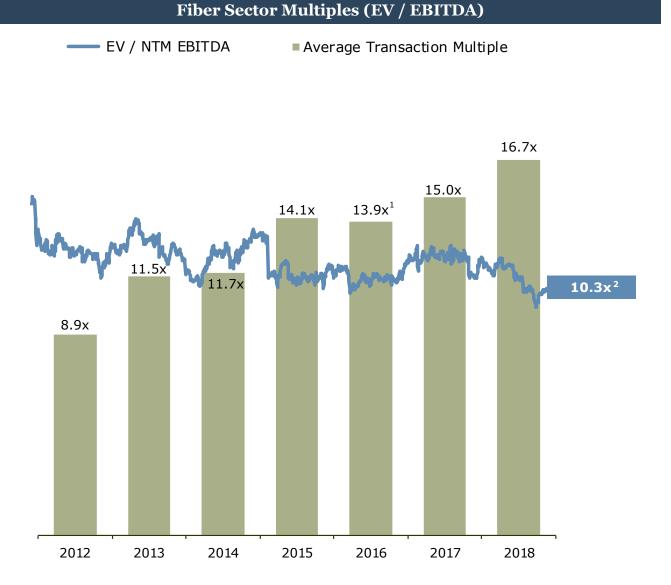
... Resulting in Few Remaining Fiber Networks of Scale

- Landscape is dominated by a handful of national and super regional operators
- Few remaining independents with > \$50mm of EBITDA



Fiber Sector Valuation Perspectives





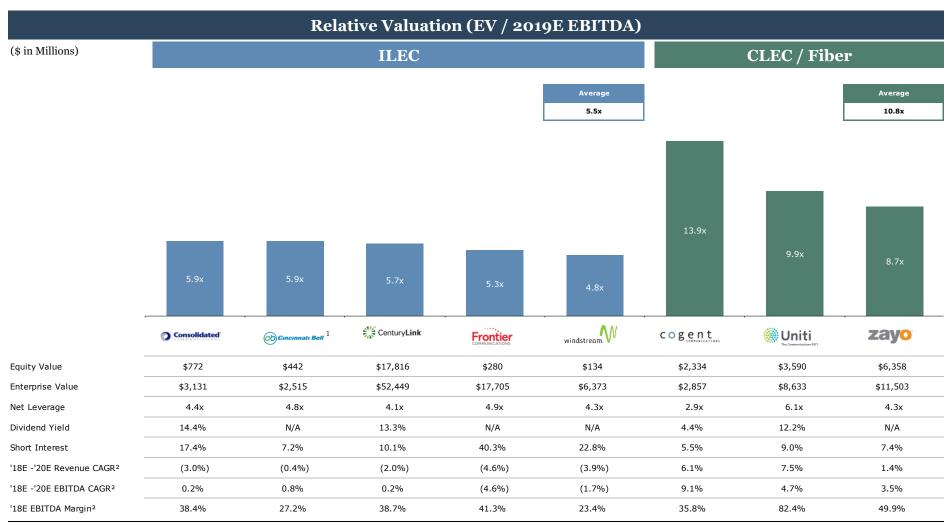
Source: FactSet and Wall Street research Note: Market data as of 2/7/2019

¹ Excludes Electric Lightwave transaction multiple of 7.9x LQA EBITDA of \$180 million

² Index based on mean EV / next twelve months EBITDA for UNIT, GTT, CCOI, and ZAYO

Wireline Sector Relative Valuation Snapshot

ILEC Valuations Continue to Reflect Cautious Investor Sentiment Given Challenging Fundamentals and Ongoing Concerns Regarding Dividend Sustainability; CLEC / Fiber Peers Continue to Trade at Higher Multiples Reflecting the Favorable Outlook



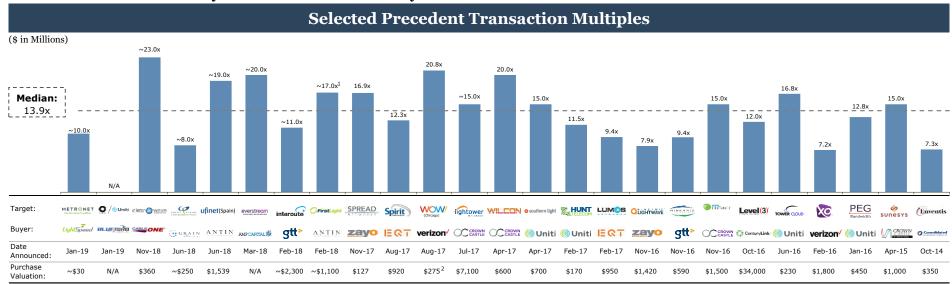
Source: Company filings and Capital IQ Note: Market data as of 2/7/2019

¹Pro forma for OnX and HCOM acquisitions

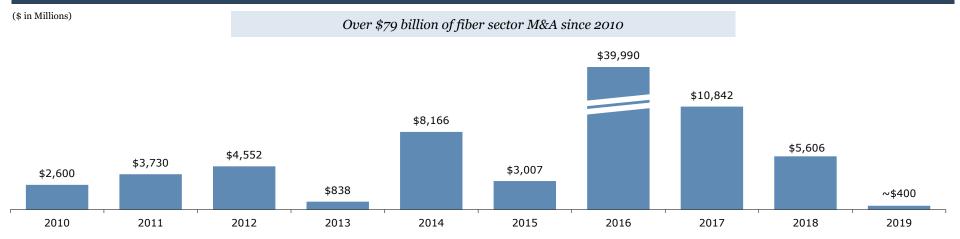
²Pro forma for all announced and closed acquisitions

Evolution of Fiber Valuation Trends

Fiber Sector M&A Activity Remains at Historically Robust Levels



Fiber M&A Volume

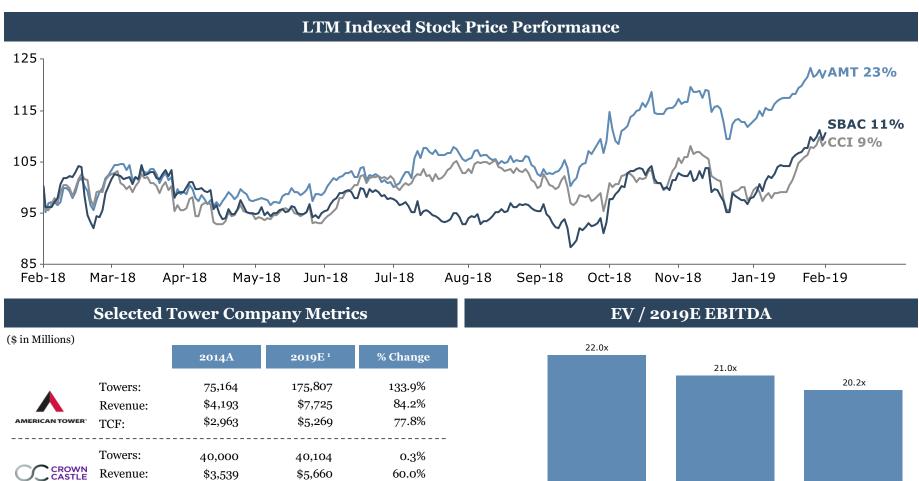


Source: Company filings and Wall Street research; Note: M&A multiples are shown pre-synergies

¹ WFS estimate based on assumed EBITDA of \$65 million; ² Purchase valuation excludes \$50 million agreement for WOW! to complete build-out of network



Towers Continue to Trade at Rich Multiples in Public and Private Markets



TCF:
Note: Market data as of 2/7/2019

SBA D

TCF:

Towers:

Revenue:

¹ Based on equity research Source: Company filings, equity research and Wells Fargo estimates

\$2,264

24,292

\$1,527

\$1,038

\$3,770

31,180

\$1,990

\$1,500

(\$ in Millions)				
	SBA))	AMERICAN TOWER	CROWN	
Market Cap	\$21,243	\$76,642	\$51,118	
Enterprise Value	\$30,908	\$98,345	\$67,333	

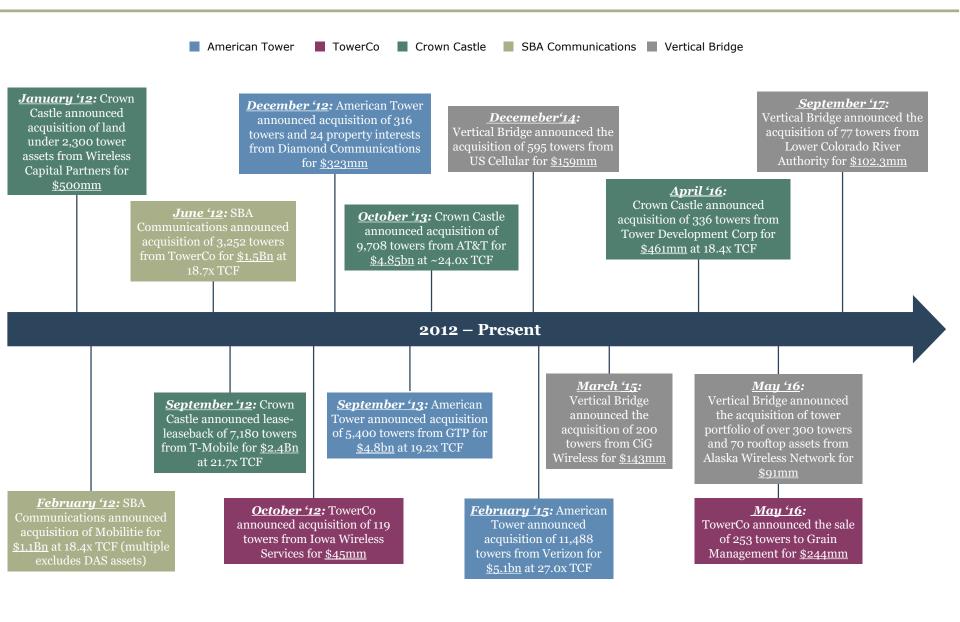
66.5%

28.4%

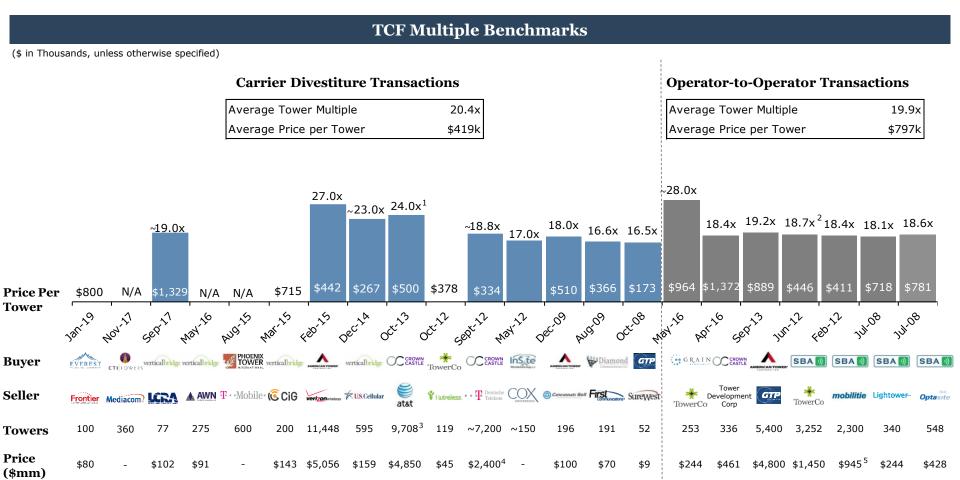
30.3%

44.5%

M&A Activity Has Been Robust in the Tower Sector



Source: Company filings and Wells Fargo estimates



Source: Company filings, Wells Fargo estimates and Wall Street research

¹ Based on Wells Fargo estimate

² TCF excludes the DAS and non-recurring cash flows

³ Deal includes exclusive lease rights to 9,066 towers with an average term of lease rights of ~28 years, and the purchase of 642 towers; as leases expire, CCI will have fixed price purchase options totaling ~\$4.2 billion

⁴ Excludes ~\$200 million option value associated with lease-leaseback structure

⁵ Excludes the value attributed to the DAS assets and decommissioned towers



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