McKinsey&Company

Jacksonville Electric Authority

21 West Church Street Jacksonville, Florida 32202-3139 Invoice #: DCG- JAX001-5682 April 23, 2019

Payable upon receipt

Professional fees for the support for the support of the Strategic Planning effort in March 2019

Please wire transfer payment to: McKinsey & Company, Inc. Citibank N.A. Bank Account Number: 19071(9)(b) Bank ABA Routing Number: 021000089

If remitting by check please send check to: McKinsey & Company, Inc. P.O. Box 7247-7255 Philadelphia, PA 19170-7255

Federal Tax ID#: 56-2405213

Please reference the invoice number and invoice date on your remittance advice.

Terms: Payable upon receipt. 1% per month interest will be charged on balances outstanding 30 days after the invoice date.

For advice or questions on remittances, please contact Anton Derkach at 713-751-4158 (anton_derkach@mckinsey.com).

\$310,000.00

McKinsey&Company

April 23, 2019

CONFIDENTIAL

To: Julio Romero Aguero, Chief Innovation and Transformation Officer, JEA

Dear Julio,

Enclosed, please find Invoice No. DCG-JAX001-5682 in the amount of \$310,000 for the support of the Strategic Planning effort in March 2019.

Sincerely,

Anton Derkach